



**CONSTRUCTING
EXCELLENCE**
South West

Annual Review 2018



Sharing Networking Influencing

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Front cover image courtesy of EDF Energy –
Hinkley Point C – Circulating Water System Pipes

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Reports

Chairman's Report



It is easy to think that the last twelve months has been dominated by Brexit given the way it has engulfed our media attention. It has certainly been a distraction but notwithstanding Brexit a lot has been happening in Constructing Excellence South West.

Last year we set about redefining the purpose and vision for Constructing Excellence South West, focusing on creating an industry of opportunity. This renewed purpose is the focus of Construction Excellence's platform from which it strives to stimulate, debate and drive much needed change in the construction sector.

Never has a platform been as much needed post Grenfell Tower and the collapse of Carillion.

This year, the Constructing Excellence South West Board alongside Andrew Carpenter, our CEO, has been putting in place new governance and operating structures. This work has been vital so that we can grow the organisation and become more influential in the construction sector. I would like to express my gratitude and thanks to the Board and Andrew Carpenter for their immense commitment and support in working together to achieve this. Our treasurer, Paul Wilson of Provelio has recently resigned and I would like to make a special mention of thanks for the hard work and commitment that Paul provided. We have experienced further changes on the Board with members moving on due to job promotions and our thanks to Mercedes Vaughan-Matthews and Paul Wilson for the tremendous support and work they gave to Construction Excellence South West.

I am delighted that we have welcomed Lisa Broom of Homes England, Robert Woolcock of Willmott Dixon, Abi Scott of J4 Projects Ltd, David Stein of Acorn Blue and Kevin Hibbs of Galliford Try to the Board, they have already made their mark as we strive to embed our new operating model and ways of working.

I have adopted leadership as my focus for my term of office as Chair and you would have seen this theme embedded within our many events this year. Our leadership regional dinners in Exeter and Bristol in January and February attracted an esteemed audience and we were treated to a fascinating presentation on the leadership qualities of Sir Ernest Shackleton. His people centred leadership style is as relevant today as it was then. If we are to enact change in our industry, to disrupt and transform our current processes, we need to change and transform the people in our industry in all areas and at all levels.

It will require a people-centred approach to leadership. Getting people on side, instilling collaboration and striving for optimum performance. Creating long term relationships and aligned commercial arrangements. All the attributes that Constructing Excellence South West champions through Sharing, Influencing and Networking.

Our Construction Summit in June continued the leadership theme, attracting over 300 attendees and our programme for next year includes a leadership summit in the New Year.

This annual report captures our many activities and achievements this year. So much of what Constructing Excellence South West achieves is down to the support and loyalty for our members, generous sponsors and participants of our ever-growing programme of activities and events. May I take this opportunity to offer my sincere thanks to everyone who has supported us and made this another successful year.

CEO's Report



2017/18 has been a year of significant change within CESW as we build upon the successes of previous years in readiness for sustainable growth. The board held an 'Away Day' in November 2017 to re-visit our aims and objectives. This resulted in a new vision being 'Creating an industry of opportunity'. This was to reflect the enormous amount of opportunity that lies within the South West construction sector and the imperative need for us to promote this opportunity. Our current CE principles of Committed Leadership, Customer Focus, Integrated Teams, Quality Driven Agenda and Commitment to People, which have been in existence since the Egan Report of 1998, will not change as won't our themes of Productivity, Image, Sustainability, Collaboration, Innovation & Skills.

The three key objectives of CESW will be to 'Share Knowledge & Best Practice', to use that knowledge to 'Influence' clients, stakeholders and Government and to provide 'Networking' opportunities as a bi-product of us doing that. This will be achieved through our network of six Thought Leadership Forums and nine Clubs all of which continue to be central to our future success.

During the Away Day it was agreed we should concentrate on the Vital Few in the first twelve months which were agreed as follows:

1. Re-structure CESW governance & business plan – this was led by Alan Tate of Michelmores and is now in place.
2. Pilot the proposal of an innovation/sustainability hub in the South West – this is work in progress and is being led by Emma Osmundsen, Paul Richards, John Savage and David Greensmith.
3. Define and implement a Communications Plan – drawn up by Paul Wilson and John Boughton and now being led by Robert Woolcock and Melissa Barber.
4. Investigate the operating model and recommend necessary changes – this was carried out by Andrew Goodenough and Paul Nix and has been implemented. The main change was to reduce the number of Thought Leadership Forums from nine to six to meet member needs.

The Business Plan that I was asked to deliver concentrates on providing additional value for members, forging closer links with clubs, forums and CE national and delivering against the board's Vital Few. I'm very excited about the direction of travel we are taking and wish to place on record my grateful thanks for the hard work and dedication provided by board members as we strive to move CESW onwards and upwards. We must be doing something right as both CE Wales and CE Midlands (of which I'm now also CEO) have adopted our model.

I would also like to place on record my thanks to the CESW 'team' of Caroline Cash (Administration & Event Management), Emma Hannam (Adopt a School Co-ordinator & IT Support), Jayne Taylor (Finance) and of course our very own Martyn Jones for his continued supply of knowledge and support throughout our journey. I would also like to thank our Club and Forum chairs for their continued support as without them the CESW movement would be nothing. Our 'deliverables' are really beginning to gain traction and influence change with the Development Bank of Wales adopting our Development Finance Guide as an example and the Adopt a School campaign goes from strength to strength. Last academic year we worked with 52 schools covering 9,500 pupils and nearly 28,000 hours of involvement. I must thank the Southern Construction Framework for their support of this scheme over the past two and a half years as without this these results would not have been possible. We wish SCF and CESE good luck as the funds transfer across to them in April 2019.

Finally, I would like to thank you all for being part of CESW and helping us to create such an energetic, enthusiastic and passionate group of people all committed to improving the performance of the South West construction sector through collaborative working. Together as one.

Club Reports

CONSTRUCTING EXCELLENCE Bath Club



Julia Davenport-Cooper
Chair



Bath Club continue to host regular social and networking events. We started the year with a well-attended inaugural General Knowledge Quiz Night in March. 8 teams took part with the winners taking home a case of wine. In June around 30 people attended a Summer Cheese Tasting with Wine at the Bath Soft Cheese Company Farm in Kelston. The weather was perfect, the cheese delicious and the evening was enjoyed by all. September saw a joint event in conjunction with CIOB. Hosted by Provelio at their Manvers Street offices it demonstrated the application of behavioural profiling in a construction post contract setting. It is hoped to continue the collaboration with CIOB over the coming year and hold events which will be of interest to members of both organisations and thereby provide good contacts/networking opportunities. Looking forward, we plan to continue hosting and promoting events based on the feedback from our members as to the kinds of event they like to attend – it seems Bath is a very sociable membership who like to actively support local businesses and visit sites.

With that in mind we are combining our Christmas Drinks event with a tour of The Bath Brew House Micro Brewery in early December and already programmed for January 2019 is a visit to Bath's newly built Moorland Community Children's Centre, with a talk from First Steps' CEO Roz Lambert. All proceeds from this event will go direct to the Charity.

We are also hoping to squeeze a site visit in to Curo's Mulberry Park development on Tuesday 27th November so look out for details coming soon!

Next year we have an ambitious programme of events in the planning stages which we hope will include a larger event focusing on 'Commercial development in a World Heritage site' with speakers from World Heritage and some key Bath businesses with significant projects underway and a more informal event test driving Tesla cars.

Plenty to look forward to!

And finally... it has been a year of change in the committee and we are pleased to confirm the dedicated team are:

President – Martin Veal

Chair – Julia Davenport-Cooper

Sect – Bradley Bush

Events – Philippa Garnet, Harry Robinson and Ian Parkes

CESW liaison – Martin Lynch

I am very much looking forward to working with the Committee and putting together another terrific year of events in 2019 and continuing to grow our membership, links with Bath businesses and other local groups representing the construction sector.

CONSTRUCTING EXCELLENCE Bristol Club



Constructing Excellence Bristol Club Here to Learn Workshop

Cost Plans: What is the point?

Constructing Excellence Bristol Club Here to Learn Workshop
Tuesday 17th May 2016, 4.00pm for 4.30pm - 7.00pm

The last decade and more has seen a number of significant cost overruns associated with apparent associated failures in the cost plans. However, without publicly promoting the successful outcomes of cost planning there is a lot of negativity regarding their effectiveness.

This Here-to-Learn will provide your opportunity to set the record straight and contribute to best practice recommendations to improve the process.

You will be hearing the different, experienced perspectives of our four speakers of the shortcomings, pitfalls and successes. Following each you can respond and have your say within the four workshop challenge and feedback sessions.

Attendees will take away and improved understanding of the cost plan process and the collated outcome from the event will feed into best practice guidance for the industry.

Speakers:
Andrew Goodenough - Bristol Airport
Chris Mitchell - AXIS Inspired Environments
Gary Ripper - Ciesco
Paul Mannings - Galford Ty

How to Book:
Book seats to avoid disappointment by contacting James Tigger at j.tigger@constructingexcellence.com or by completing the booking form overleaf.

Costs:
£20 for non-members, free to members of CIOB. Please complete and return the booking form overleaf.

CONSTRUCTING EXCELLENCE
Inspired Ideas
Collaborate. Innovate. Motivate.

The Constructing Excellence Bristol Club continues to operate in a strong position and hold regular, well supported events. The Club holds eleven Committee Meetings each year, with an AGM normally following the Annual Conference. Our Committee Members actively support the CESW Board, CESW events and many other industry bodies including Women In Property, FBE and numerous voluntary projects.

Constructing Excellence Bristol Club Events held over the last year include:

Autumn Seminar; Know Your Client, a highly vibrant event attended by 60 delegates

Annual Conference; Building A Better Bristol, attended by 120 delegates at the Bristol Watershed

Here to Learn Event; Cost Plans – What Is The Point, a highly discursive event attended by 50 delegates

Little Bristol Sailing Event; with 11 boats of 10 crew participating in 3 races over the course of the day in the Solent

5 A Side Football Tournament; held in partnership with the FBE pushing our donations to St Peter's Hospice to over £4,000

The following events are planned, with details to follow:

Autumn Seminar on 15th November 2018; Is It Working, examining how wellbeing is translated into design, new businesses, how happiness can be measured and as always with our Autumn Seminars, some audience participation!

Here to Learn, date to be confirmed; the CDM Regulations and meaningful management of design risk assessment

2019 Annual Conference on 20th March 2019; On the threshold of Brexit, this year's Conference will be examining Resilience

Little Bristol Sailing Event 19th July 2019; details will be released shortly to enable the boats for 10 people (including crew) to be booked well in advance

5 A Side Football Tournament in September 2019



CONSTRUCTING EXCELLENCE
Cornwall Hub



Birgit Höntzsch
Chair



Constructing Excellence Cornwall Hub
Apprentices & Education Seminar
Friday 22 June 2018, 8.00am – 10.30pm

In an industry already severely hampered by poor levels of recruitment, the need for positive engagement with the next generation has never been more pressing.

This Constructing Excellence Cornwall Event provides an opportunity for employers and educators alike to better understand the current landscape surrounding apprenticeships. The seminar sets out to look at the subject from different angles and explore what exactly is on offer to both employers and employees.

Speakers from Cornwall College, Department for Work and Pensions and Kier Construction will offer an interesting overview and hopefully bust a few myths along the way.

List of speakers
Introduction – Birgit Höntzsch, CECH Chair
Education Strategy Hub – John Dennehy, ESH Lead
CESW Adopt a School Scheme – David Stein, Acorn Blue
The Apprenticeship Landscape – Gareth Kenward, Cornwall College Business
Job Centre Plus Support – Darren Lawrence, DWP
Universal Credit Full Service – Steve Matthews, DWP
Apprenticeships: Why bother? – Paul Nicholls, Kier Construction

A question and answer session will follow.

Sponsored by:
FoodAgency, Gilbert & Goode, T&A, CCE, CONSTRUCTING EXCELLENCE Cornwall Hub

<http://www.constructionexcellence.co.uk>

Constructing Excellence Cornwall has continued to develop its membership (with currently 23 member organisations ranging from clients to contractors, manufacturing, developers and consultants), progressing the Adopt a School scheme, disseminating best practice information and cooperating closely with the local LEP. Our quarterly meetings have been well attended.

After a very successful and much appreciated four year stint in which he both steered and set the direction of travel, our Chair, Gilbert & Goode MD Simon Caklais stepped down in order to take up new duties as a Board member of the Cornwall and Isles of Scilly LEP. Under his guidance the Cornwall Hub's membership and relevance has grown and its influence spread, helping to create a highly successful CE club. Simon's immediate replacement, Chris Couch from Kier, acted as Chair from May to September 2018. However, his recent promotion within Kier and the increased duties arising, led to his deciding to step down and we are delighted to announce Birgit Höntzsch from CEC Ltd, who for nearly 3 years has been providing excellent service as CE Cornwall Secretary, will relinquish these duties to become our new chair.

Going forward, the focus will be on further raising our profile, continuing active involvement in shaping the construction sector in Cornwall in cooperation with the LEP, key players and educators, and producing marketing material and branding to have a better coordinated presence at local events and organising at least two events during the year in addition to our quarterly meetings.

Events held in the year include an Apprentices & Education Seminar in June which put a spotlight on the current status of the apprenticeships in construction landscape in Cornwall and nationally. Speakers included John Dennehy from Hewaswater Engineering, Mark Williams from the Employment Skills Board, David Stein from Acorn Developments, Darren Lawrence and Steve Matthews from the Department for Work and Pensions, Paul Nicholls from Kier Construction and Gareth Kenward from Cornwall College.

Some key points taken away from the seminar were:

- There is a need to educate the educators and encourage a career in construction to the students. An Education Strategy Hub could help to address this, and the Adopt a School scheme also helps to raise awareness
- Apprentices will help replenish our depleting workforce in the county, and this is not just a construction industry issue. Cornwall is below the national average for apprenticeships – geography and public transport is probably a factor for this.
- Courses need to be more relevant and colleges and the construction industry need to work together to define suitable apprenticeships and provide clear guidance.
- Apprenticeship reforms are under way and these have funding and content implications. Now is a good time to engage.
- The uptake for the seminar was lower than expected, and this is a point for consideration in its own right – to understand the apathy towards this topic and perhaps arrange a follow up session to review this topic as a whole again.

Our Member John Dennehy from Hewaswater Engineering is closely involved in the Employment Led Skills Group (ELSG), and he was the driving force behind organising the event. The ELSG is a sub-group to the Cornwall and Isles of Scilly (CIoS) Employment and Skills Board (ESB), and has a strategic focus. It will focus on articulating the strategic skills and employment needs of the local economy, ensuring a joined-up approach between businesses, education and training providers.

Our members Kier Construction opened a couple of their construction sites successfully, promoting an exciting and progressive image of construction in Cornwall for the national event 'Construction Open Week' in March 2018.

Adopt a School in Cornwall continues expanding, with the CIOB and Mace joining the programme. Aside from the direct engagement of each organisation with their school, we are now aiming to hold 'Adopters' meetings on a regular basis to exchange ideas and share experiences. Although this can be difficult, it is hoped that the schools will be able to attend some of these meetings.

Additionally, over the next 3 months meetings have been put in place to link up the Adopt a School programme with similar efforts being made by the LEP toward improving career opportunities for young people.

Looking forward to forthcoming events, on 1st February 2019 Mark Farmer (author of 'Modernise or Die') will be the key note speaker for a CE Cornwall promoted Conference that will be co-hosted by Cornwall Council and the LEP. Put the date in your diary now and watch out for the Flyer once the full programme is in place.

CONSTRUCTING EXCELLENCE
Devon & Exeter Club



Mike Borkowski
Chairman

A slightly quieter year in terms of club events for 2018, which for many members is an accurate reflection of how buoyant the industry has been this year.

As club chair I have been active in representing our members at various industry events and continuing to contribute to both the Procurement and Lean Thought Leadership Forums (newly merged with Collaborative Working), as well as helping to produce the next 'Outcome Led Procurement' guide with colleagues – 'The Main Contractors View'.

Back in June the club filled the room at our spiritual home (and inspiration for the

club name all those years ago!) Devon and Exeter Racecourse. Our immediate past chair Stephen Homer and his team from Ashfords ran an invaluable session unpicking the detail and providing advice to the packed audience on their recent legal victory against Foster and Partners. Now enshrined in case law the judgment sent shockwaves through the industry and finally answered the question – does a designer have responsibility to design to budget? The answer of course as we all know now thanks to Ashfords is a resounding 'yes'.

With some late activity planned in November and December the club haven't closed down 2018 just yet and undoubtedly our biggest event of the year takes place on 21st November at the Met Office's aptly named 'Collaboration Space'. In partnership with Exeter City Council, Exeter Science Park and The Met Office the Devon and Exeter Club are hosting our first half day conference on 'Climate Resilient Construction'. Speakers include the Met Office, Exeter City Council, Exeter Science Park and the central Government Department for Business, Energy & Industrial Strategy.

I look forward to continuing to deliver the CE message in 2019 – sharing best practice and encouraging collaboration in our industry, welcoming new members and guests to our club.



CONSTRUCTING EXCELLENCE
Dorset Club



Louis Bonay
Chair

Constructing Excellence Dorset Club is one of the 'smaller' clubs supported by CE South West central administration. If small, we continuously punch above our weight, bringing top quality events and speakers to our members and to the local construction industry. We have a clear ambition to promote best practice and innovation across the construction sector in our area.

We collaborate with the CE Bath Club and CE South West to present case studies and organise site visits projects and we actively participate in the region's events and forums, delegating members. We welcome collaboration with other local professional organisations such as the RIBA, RICS, ICE, etc.

In January, CE Dorset Club organised a Sustainable Innovation event, showcasing established technologies implemented by early adopters which, we feel, would considerably benefit development quality if more widely used by the construction industry. Presentations included a Tesla Powerwall presentation, talks on healthy, low energy and climate resilient public buildings by Emma Osmundsen of Exeter City Council and laminated PV roof systems by BIVC. We also had tremendous fun and thrills, test driving Tesla Models X and S and their famous 'Ludicrous' mode and its crazy acceleration.

Unfortunately, our September site visit to Sherborne Girls MusicSchool organised by Morgan Sindall had to be postponed and we are looking for a suitable new date.

For 2018–2019, we have decided to carry on learning with fun, with a specific focus on promoting better development, maintaining our cross industry approach and bringing more of our talented young professional to the front of our Club. The RIBA has also requested that we combine our efforts collaboratively to create events.

We are rethinking the way we communicate and have challenged a group of our young professionals to create this new approach.



CONSTRUCTING EXCELLENCE
Gloucestershire Club



Kevin Harris
Chair

Constructing Excellence Gloucestershire are one of the largest, fastest-growing, most robust and thriving construction focused groups across the South West. Throughout the past 15 years, the club has stood to represent the interests of the construction sector, and act as a regional hub of the Constructing Excellence South West and national Constructing Excellence organisation.

We successfully manage to maintain and deliver our monthly events programme, which are a balanced mix of site visits, seminars and excellent speakers.

The Brewery Quarter – Cheltenham

In February 2018 49 attendees visited the Brewery Quarter, Cheltenham's stylish, premier destination for eating out, visiting a cinema or health club facilities. The new scheme extends the Brewery to the High Street by demolishing the existing, out of date shopping parade, and creating new two storey large retail units along the High Street. In addition, a hotel and apartment block have been provided above the new retail development at the upper levels. The regeneration scheme provides a modern attractive complex and comprises 100,000sqft of retail space, a 104-bedroom hotel with a restaurant / bar with direct access to the High Street. The residential accommodation includes 34 two and three bedroom luxury apartments. The development has been built in two blocks divided by a pedestrian link. The link provides direct access from the High Street, to new shops and to the existing Brewery.



Alderman Knight School Tewkesbury

37 attended the visit in April. Quattro Design Architects were selected by the school and Gloucester County Council to develop design into the inspirational educational environment it is today. This involved an extensive stakeholder consultation process involving pupils, staff, governors and parents. Built by Speller Metcalfe Ltd the success of the project is a testament to the collaborative team effort from all involved.



Shire Hall – Gloucester

The multi million pound project undertaken by Kier Construction included a complete over-cladding of the 1960s buildings located within the historic heart of Gloucester. The adaption of the existing cellular offices transformed Shire Hall into a highly flexible working environment with additional conference and cafe facilities. The project sought to maximise the energy efficiency of the buildings by significantly improving thermal performance and airtightness of the buildings whilst enhancing natural daylight and passive ventilation. Greater energy efficiencies were then sought through the incorporation of extensive Photovoltaic Panels to the roofs in addition to the use of Building Integrated Photo Voltaic Panels (BIPVs) built into the external walls of the buildings. These BIPVs mark one of the early uses of this technology in the UK putting Shire Hall at the forefront of innovative sustainable thinking. 64 attended this June event.



Rugby Sponsors Consortium

We were delighted to launch our new website <https://ceglos.org.uk/> in September at Gloucester Rugby Club, where we sponsored the highly successful Rugby Sponsors Consortium.

This gave our Chair Kevin Harris the opportunity to speak to over 75 companies and give an overview of the Constructing Excellence network and how it is looking for individuals and organisations who want to ‘improve the performance of the UK construction industry’ through collaborative working and an integrated supply chain.



BIM (Building Information Modelling) Construction Focus

The focus group in September looked at how simple it is for clients to specify classification systems (such as SFG20) and how this is easily extracted from BIM to allow accurate PPM (Planned Preventative Maintenance) schedules to be driven straight from the 3D model. Jason Whittall, Director – One Creative Environments Ltd showed attendees how to obtain usable HTM compliant PPM schedules with a handover set of information directly from a model and avoids having to create your own PPM schedule following a lengthy survey to find out what was actually installed, and how / when equipment needs to be maintained.

After understanding this process, Jason challenged anyone to not want to implement this on their next BIM project – the effort put in, is negligible in comparison to the benefits that are output.

Jason was also the guest speaker at BIM Live earlier this year and shared his insights and findings. The content of this conversation was extremely valuable to anyone involved in construction projects, as demonstrated what can be achieved with BIM – practical demonstration using real models.



Dunkertons Organic Cider Press – 17 October, 2018

The Dunkertons Cider scheme is just the first phase of this exciting ongoing development. Dunkertons Organic Cider, founded in 1980 by Ivor and Susie Dunkerton, was quickly established as exceptional; winning award after award in the following years. The scheme has been carefully designed to feel as inviting as possible with elements reminiscent of semi-domestic cider mills of yesteryear, whilst allowing for the functionality of Dunkertons output and the increasing production targets. The resultant aesthetic is one of refined rusticity, entirely bespoke to the setting, yet quintessentially of the English landscape.



Forest of Dean College Campus – November, 2018

Gloucestershire College are relocating their existing Forest of Dean College to provide an exemplar new highly sustainable Post-16 facility. This new 7,200m² facility is also to be a catalyst for the Cinderford Northern Quarter development. The design consists of three distinct but complementary elements which include a vocational training college, a sixth form centre and a central hub providing dining, social and teaching functions for the college and the wider community. All the facilities have been designed to be flexible, future proof and can be shared by students and community where possible. The building design seeks to utilise the existing lake for passive heating and cooling methods, is orientated to provide high levels of natural light and uses the existing site contours to minimise the impact of the facility on the landscape, incorporating brown and green roofs to provide habitats for wildlife along with grey water and rainwater harvesting.



And finally:

Our 2018 events programme will conclude with our ever-popular annual quiz event which will be held at Gloucester Brewery in December. We are already scoping a number of exciting events for early 2019 and beyond.

Gloucestershire is a county with world class businesses and a reputation for starting, growing, attracting and retaining a diverse range of companies, Constructing Excellence Gloucestershire is proud to play its part in this success.

CONSTRUCTING EXCELLENCE
Plymouth Club



CE Plymouth Committee

Craig Smith, Dave Martin, Mike Smith, Peter Everitt – Chair, Jonathan Derwent, Emma Hewitt, Jack Shepherd and Dave Gribble

The Plymouth Club has had another busy year with a small but dedicated and truly excellent committee. In February, the club proudly launched their new website.

The new site provides links to events and information about the club. This has been automated to take bookings for events and also makes communication with members simpler and allows easy application for membership. This fantastic website has been created by committee members and running costs have been rationalised. Club Chair Peter Everitt would like to thank the committee members, in particular Jack Shepherd, Jonathan Derwent and Mike Smith who put a lot of time and effort into creating the site, checking its functionality and publishing it.

The club have continued their links with the two local schools they have adopted, Plymouth School of Creative Arts and the Atrium Studio School in Ashburton. Engagement plans have been developed that set out how the club and the schools will work together over the coming 12 months. Activities planned include Oktoberfest @ the Atrium which is a 'careers in construction' family fun day and a Year 7–8 Maths based project at PSCA. The club would like to thank Emma Hewitt and Building Plymouth for their support with the Adopt a School initiative.

The flagship site visit this year was to the Willmott Dixon site for Plymouth City Council called 'The Box'. The visitors had an interesting tour around this historic refurbishment and saw the plans for the new museum and archive centre. Thank you to Willmott Dixon for hosting a great tour.



Past Present Futures Event

Now established as one of the city's flagship events, this year saw a fascinating evening hosted by committee member Jonathan Derwent. Speakers provided an insight into the history, the present and future of the Plymouth Waterfront.



Leadership Event

Inspired by the CESW Chair announcing that this was the year of 'leadership', the Plymouth club have their own leadership event at the beginning of November. From the top of the tallest building in the SW, those lucky enough to get a ticket for this event will hear from CIOB Project Manager of the year Andrew Ash who was responsible for the on-site delivery of Beckley Point, from Head of Recovery at Help for Heroes, Jock Easton, and Professional Basketball Coach of the Year, Paul James. These three inspirational leaders will talk about what has inspired them to become leaders in their chosen fields, encouraging the audience to consider their own leadership style.

The Club have been busily planning the future events for 2019 and have recently welcomed new committee member Bianca Price, a student from the University of Plymouth, who is now handling the clubs social media presence and forging new links with the University.

Earlier in the year the club said a fond farewell to Committee member Carla Wilkinson, who has been an active member of the team for the last few years. She leaves on good terms and we wish her well personally and with the ECG.



Andrew Ash
CIOB Project Manager of the Year



Jock Easton
Head of Recovery at Help for Heroes



Paul James
Professional Basketball Coach of the Year

Final Words from the Club Chair

I am extremely proud of everything we have achieved this year as a club. Thank you to the committee for being such a wonderful group of supportive people and thank you to our members who support the events and provide encouragement to pursue excellence. I personally look forward to an even more active 2019, spreading the CE word and providing further stimulating events in this great city. Thank you again.

CONSTRUCTING EXCELLENCE
Somerset Club



Rod Burton
Chair

The Somerset Club, now in its 3rd year, is primarily focusing on growing its membership and increasing the diversity of its base. It has a very enthusiastic Committee whose primary challenge is to identify how it can best support the small businesses that make up a large proportion of the construction sector in the region. There has also been success in getting a broader cross-section of interests on the Committee with representatives from the financial and local authority sectors now taking an active role.

The first event of the year was an Outcome Led Procurement workshop held at Somerset County Council's offices in Taunton. It was run by CESW's Procurement and Productivity Forum (Martyn Jones, Andrew Brown and Paul Richards) and was very well received. The event took attendees through the CESW document of the same name and covered the roles to be played in effective procurement by all parties to a project. In addition, Eirian Lewis gave a very informative talk on ISO 44001 – Collaborative business relationship management systems.

Of course, Hinkley Point is the flagship project in the Club's area and EDF Energy have been very hospitable in accommodating events there. The Club's next event was to visit the Sedgemoor accommodation campus project to highlight the infrastructure that is needed to support the project. This 1,000 bed campus is due to open at the end of 2018.

The Club is keen to follow the progress of the project and give the county's construction community every chance to see the works come to fruition.



Image courtesy of EDF Energy

Each year we hold a site visit event, and this year was no exception. Work to construct the main foundation for the nuclear island on Unit 1 continues. The image below shows the circular pre-stressing gallery being constructed and was taken in April 2018. In addition, very deep excavations have been undertaken creating areas 21 metres below ground level ready to enable the construction of the cooling water pumphouses. It is expected that the earthworks phase of the project should complete early in 2019 after a total of 5,300,000 cubic metres of soil and rock has been excavated and processed.



Image courtesy of EDF Energy

The Club also hosted, on behalf of the region, a Garden Town event last year which attracted a good deal of interest. There was a follow-up event this year too which picked up on the Taunton Garden Town project and the one at Culm Garden Village. Best practice and lessons learned as well as possible future opportunities were also covered, together with a workshop around the expectations of stakeholders and the effect of skill shortages on the initiative.



The project at the UK Hydrographic Office in Taunton was the subject of another event. Somerset CE Club arranged a visit to BAM Construction's site for the new headquarters building. The redevelopment at UKHO's Admiralty Way site involves the construction of environmentally friendly offices to create a modern, collaborative working environment. The visit's purpose was to appreciate and understand new construction technologies and methods on the largest construction project in Taunton for many years. As well as bringing cost efficiency, the new building is planned to deliver up-to-date technology and working conditions to enable the UKHO to sustain a long-term future as a data-centric organisation.

There was a good attendance and BAM were extremely welcoming, giving a presentation from the PM Dermott Parkinson with representation from the UKHO Client before a walk around the site.



Admiralty Way

The Club also arranged for a visit to the HexxHome factory at Hatch Beauchamp in October to complement the Digital and Offsite Thought Leadership Forum. The tour enabled attendees to gain an understanding of HexxHome's prototype modular home and its manufacture.



No Club year would be complete without networking events and a thoroughly enjoyable evening was spent, with glorious weather, watching the T20 Somerset v Gloucestershire match at Taunton in July, which ended in a victory for the home side.

CONSTRUCTING EXCELLENCE
Swindon & Wiltshire Club

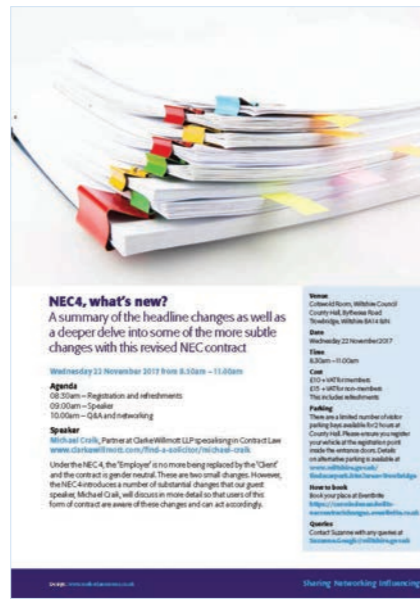


Carol Heneghan
Chair

Whilst the Swindon and Wiltshire Club got off to a great start this year with a couple of events, things have slowed down somewhat, mainly in part to day jobs of the people on the committee.

We have been keen to put on events that reflect the issues facing members and the country. Our focus has been on skills, modular and offsite construction and development and major projects in the county. We have been really lucky to secure the support of the Swindon and Wiltshire LEP as our focus mirrors the objectives the LEP is working on jointly with its partners.

Many of our members had fed back about the changes to contracts being something they would like more info on so toward the end of 2017 we held a very well attended event on NEC 4 Contract Changes at Wiltshire council offices with guest speaker Peter O'Brien of Clarke Wilmott LLP.



In spring this year we turned our focus to the offsite and modular sector with an event at the National Self Build Centre in Swindon. The perfect venue as many of the products and methodology of offsite can be seen at the impressive centre. Presentations came from John Rich of SRA Architects on the Oppen system; Dan Macey from SPS Envirowall on how MMC can transform the way we think and build, Paddy Bradley, Director of Swindon & Wiltshire Local Economic Partnership, on how modern methods of construction

can support the delivery of the areas development programme, Andrew Gough, Head of Capital Projects, Dyson – Dyson are currently preparing their site ahead of the delivery of 78 pre-fabricated accommodation pods to support their inspiring student village, opening in September 2018 and Emily King of Portakabin with how we are changing the perceptions of offsite construction in Education.



Our next event will be on Skills, and held jointly with the LEP and other groups working in the skill arena in the county.

We are looking for new committee members, if you are interested on what is happening in Wiltshire please do get in touch with me or my colleagues. Your input will be much appreciated.

Forum Reports

Construction Clients' Group
CONSTRUCTING EXCELLENCE SW



Andrew Goodenough
Chair

Firstly I would like to thank my predecessor Roger Ball for the excellent work he did with the clients group and the time and hard work devoted.

As part of the review of the CESW forums, thankfully, it was decided that the Construction Clients Group would continue in its current format (that would have been the shortest Chair position in history).

The year started with an excellent meeting in February where we had the chance to look at the impressive work going on at Hinkley Point and to discuss a number of items including what the Client Group stood for and would like to become. It was agreed that the Clients group would look to become more of an external influencing group as well as a place where clients can share best practice and network.

This work was taken forward in May where we also visited the Bristol Airport site and looked at the expansion plans for the future of the airport.

With this in mind the CCG are working on their objectives for the supply chain and plan to publish these in December. These will be followed up in Q1 with some simple and pertinent Key Performance Indicators for clients to objectively compare outputs on their projects. These KPIs will be available to the whole supply chain so they can clearly see what the clients of the Southwest want from the supply chain and how we plan to measure success. As Clients we believe this will help everyone understand what 'pushes our buttons' and what we would like to see going forward. We would encourage the industry to work with the objectives and KPIs once produced to maximise their effect and help drive the industry forward.

Our next Construction Clients Group meeting will be held on 28th November at 13.00 in UWE, if you are a client wishing to get involved and are not on the email distribution list please contact me and I will ensure that you are included in future correspondence and a space is found for you on 28th November.

And finally, my personal thanks to the people who have got involved, and the support received. I am aware how busy we all are and very much appreciate the time and effort that this takes up outside of the day job!

I look forward to an exciting 2019 where we as a body can be more visible and try to help shape the industry in the future.



Abi Scott
Chair

G4C is part of Constructing Excellence and we share joint aims. Following CE's lead in collaborative practice we seek to harness the power of new people in the industry to make changes for the better and improve the way we work together. We are open to anyone looking to join the industry, or in the early stages of their career in the built environment sector. Our vision is "To become the organisation that is the driving force for industry change, through the development and connection of the future industry leaders".

This will be done by targeting these themes:

Industry Image – As aligned with G4C nationally, our theme for 2018/2019 will focus on improving the image of construction industry which will improve the industry's ability to attract, develop and retain the best of the best into an industry of opportunity.

Diversity – As aligned with G4C nationally, we will focus on improving the diversity of the industry by focusing first on those closest to us (work/committee). We will lead by example to demonstrate the positive and forward thinking possible when everyone has a voice.

G4C members can benefit by:

- Having access to innovative industry thinking
- Having opportunities to 'accelerate growth' beyond typical career path(s)
- Understanding the strategic development / future of the UK Construction (asset management) industry
- Being involved in networking opportunities to form relationships with like-minded high achieving peers and to provide business opportunities
- Being a part of a support network for fellow peers to share ideas on how to tackle similar issues they may be facing at certain points in their career.

G4C South West's aims are:

- We will influence positive change within the industry and be the voice of our generation.
- We will deliver events regionally with focus on Bristol, Exeter and Plymouth to strategise our resources. We aim to hold one event every 2 months in each of these areas to raise the profile of G4C locally.
- We will hold three big events a year; the annual awards, a summer event and a winter event, these events will be split between the main locations of focus.
- Grow committee, especially in Exeter and Plymouth to allow us the resources to run regular events.
- Form a more structured committee and process so that the committee have the tools to organise events effectively.

Achieved this year:

- Held a successful awards event in Exeter. (See the round-up of the Awards overleaf)
- Held several other smaller events in Bristol and Plymouth with an end of year event planned for Bristol and Exeter.
- Committee group nearly at 20 members who are all enthusiastic and keen to drive positive outcomes for G4C SW.

G4C Awards 2018

G4C South West were pleased to host our annual Awards Ceremony, which took place on 19 April 2018 at the Met Office, Exeter. The evening was a huge success and was a fantastic opportunity to bring together the individuals who will be the voice of the construction industry in the South West in the future.

The Awards were a chance to celebrate the enormous amount of young talent we have in our sector and the evening allowed some 100 industry professionals to meet and network with a view to collaborating with each other in the future. The evening was thoroughly enjoyed by all. We wish to congratulate all the 37 nominees across seven categories.

However, particular congratulations to the following winners:

Adam Sullivan
(Apprentice of the Year)

Sophie Smith
(Future Leader)

Ashley Ward
(Mentor of the Year)

Stacey Smith
(New Professional of the Year)

Jagoda Krukar
(Student of the Year)

Henry Walsh
(Trainee of the Year)

John Hunt
(Commitment to People Development)

Each of the winners went through to the regional Built Environmental Awards which took place in Bristol on 22 June 2018, with the eventual winner going on to represent the South West at the National Finals in London later this year.



Leadership Council



Kevin Harris
Chair

The CESW leadership Council has met twice this year under the chairmanship of Bob Taylor of South West Water. He has now left his post and handed over the position of chair to Kevin Harris of Bamboo. We wish to place on record our grateful thanks to Bob for successfully leading us through the last two years and wish Kevin all the very best in his new role.

In particular in the last twelve months the Leadership Council has provided help on membership, a proposed audit scheme and GDPR. The role of the Leadership Council is set out below:

1. We are the movement to deliver the culture change necessary to provide an industry of opportunity
2. We identify the detail required to deliver the CESW Board's vision and offer support in determining that vision
3. We provide the regional hub for CE National Members, CESW clubs, CESW forums, Industry Bodies & Stakeholders, Universities & Colleges and the entire supply chain
4. We act as a two-way communication channel throughout the South West construction sector to ensure a united message with no duplication of resource and effort
5. We act as the South West's regional arm of Constructing Excellence and report through CERP (Constructing Excellence Regional Partnership)
6. We live by the principles of Constructing Excellence



Melissa Barber
Marcoms Chair

The role of chair of the CESW Marcoms Forum has been a moving feast this last twelve months with first Carol Heneghan and briefly Neil Minty and now Melissa Barber holding the role. We are pleased to announce that the group has now 'settled down' under Melissa's leadership and is working hard on implementing the board's communication strategy. The main issue that the group has had to deal with this year has been GDPR. This resulted in our database being cut from 6,500 to 1,500 and has an adverse effect on numbers attending events. We are now working hard to build up that database again.

Obviously the Adopt a School campaign falls within the remit of the CESW Marcoms Forum and details of our success with this may be found elsewhere within this Annual Review.

The Annual Construction Summit and Built Environment Awards also fall within the responsibility of the Marcoms Forum.

Social media activity is growing, and members are asked to engage with us through our Twitter and LinkedIn networks.



Mary Bon
Chair

The CESW Digital/Offsite Forum has been created during this last year to respond to a wider industry need for more joined up thinking, understanding and collaboration between the two sectors. It currently has 28 members.

CESW successfully signed a 'Memorandum of Understanding' with the Offsite Hub at the Explore Offsite South West 2017 event and through the collaborative efforts of CESW and regional legal practices, has published a *Legal Guide to Offsite Manufacturing* earlier this year. A series of breakfast events in partnership and kindly hosted by Michelmores have also been held to support this publication.

This year has seen the start of an enhanced relationship between the BIM4Housing group and CESW too and a BIM4Housing event supported by CESW was held in Exeter in September this year. This event was also recognised and promoted by the UK BIM Alliance (which includes the BIM Regions network) who provided a keynote speaker.

The CESW Digital/Offsite thought leadership Forum, held its first steering meeting, chaired by Mary Bon of Constructive Partners, as a combined group, following the Explore Offsite SW event on 11th July at Sandy Park, Exeter.

The outcomes of this meeting were twofold:

1. Firstly, it was agreed that there is a need to create a digital 'Map' of the offsite technology and digital technology sites and hubs in the South West to better understand the geographical distribution and proximity of them, and any gaps or opportunities for new sites to be developed. This will allow each CESW club area to actively support the growth of its area's digital technology and offsite construction network and advance the construction productivity and digital transformation of the area each serves.
2. Secondly, it was agreed that there is a need to 'Survey' industry stakeholders from both the digital and offsite sectors to establish the most pressing issues and opportunities facing these sectors today and critically to examine the interface, common needs and opportunities for collaboration between the two, with a specific focus on those in the South West. The culmination of such a Survey would be, following data analysis, a collaborative Report.

The forum joined CESW Somerset Club and held a Factory Tour at HexxHome, near Taunton, following its October meeting. This provided the perfect opportunity to ask questions and explore the current and future potential of digital technology in the offsite construction of a modular home and to reveal how such offsite construction can influence the future development of digital technologies available for the sector.

The forums' projects are clearly underway, but in need of further support. If you'd like to be actively involved as a Digital/Offsite forum member please contact us.



Photo courtesy of Constructive Partners



Procurement & Productivity Forum
CONSTRUCTING EXCELLENCE SW



Steve Clark
Joint Chair

The Procurement and Productivity Forums have been responding to yet another year of substantial change and uncertainty in every aspect of our operating diagram providing more than enough challenges and opportunities for exercising thought leadership.



Martyn Jones
Joint Chair

Looking at our internal changes, following a root-and-branch review of its work, the CESW Board has merged the Procurement and Productivity Forums under the joint chairmanship of Steve Clark and Martyn Jones. The merger presents a great opportunity to exploit the obvious synergies between:

Procurement (setting up the right project team and supply chain within the most appropriate operating system) and,

Productivity (achieving operational excellence across the whole process).

In addition, the new Forum was also asked to support the Collaborative Capability Programme including its Black Hats and Behaviours projects.

As a result of the merger the new Forum will be able to extend the scope of its work to include the whole design and construction process between RIBA Plan of Work stages 'Strategic Definition' and 'In Use' and to enrich and integrate our thought leadership to include smarter procurement, logistics, supply chain management, the assimilation and exploitation of emerging technologies, the balance between offsite and onsite production, addressing behaviours, achieving 'true' collaboration and continuous improvement in order to deliver desired outcomes, raise productivity and achieve operational excellence.

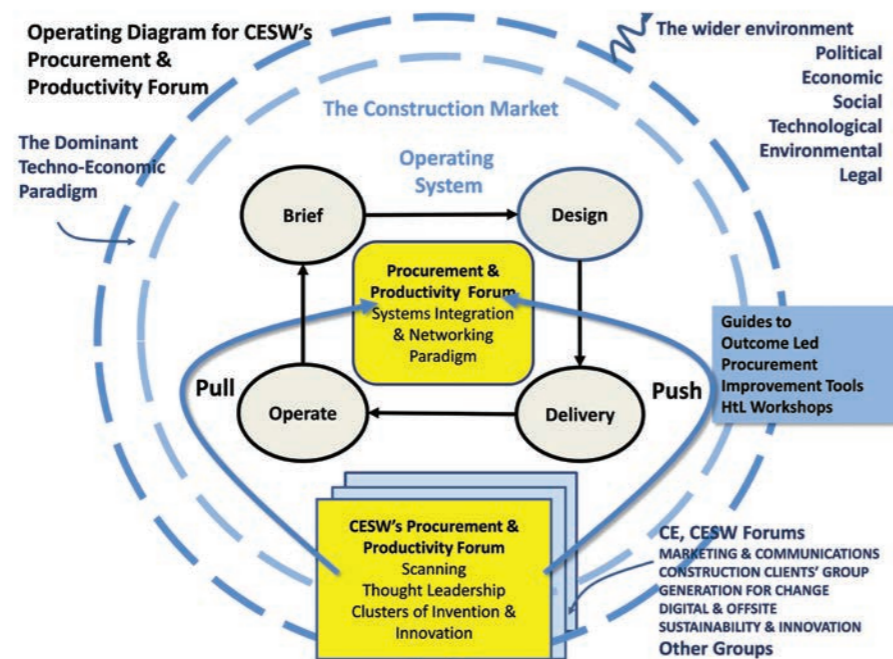
This all means that it is such a good time to be part of the Procurement and Productivity Forum, as we work to establish our vision, mission, and objectives and select specific projects to provide thought leadership with real impact.

Looking more widely in our operating diagram, the Forum's agenda is being shaped by the need to respond to recent events in the construction market and wider environment, including the Grenfell tragedy; the demise of Carillion and the squeeze on the profitability of Tier 1 contractors; and the continuing uncertainty of Brexit and the Government's evolving immigration policy.

Looking further afield in the new Forum's operating diagram we are beginning to see some features of the next techno-economic paradigm beginning to emerge, which many are predicting will demand changes even more radical those we have experienced in the current dominant paradigm. Indeed, so radical are the anticipated changes that many are already labelling it as the onset of the 4th Industrial Revolution, and presenting so many challenges and opportunities for thought leadership across all of CESW's Forums including Procurement and Productivity.

Alongside this new thinking we have been working on and delivering on our existing projects including the publication of our Top 10 Principles of Procurement and the drafting of the third of our guides to Outcome Led Procurement, in this case presenting the Main Contractor's View. This latter project is seen as being particularly timely given the changes in construction's operating system brought about through the disruption of digitisation and an increase in offsite production. This means that Main Contractors, as indeed will all key players in project teams and supply chains, need to review and reshape their roles to reflect changes in the industry's operating system, delivery methods and business models.

If you would like to be involved in shaping procurement and raising construction productivity in the region please contact either of the joint Chairs of the Thought Leadership Forum



The Procurement and Productivity Operating Diagram



The Procurement Forum's Top 10 Principles of Procurement

2018 SW Construction Summit



David Greensmith
Joint Chair

Joint Chairs David Greensmith and John Savage have been concentrating on the creation of the SustainOvation group to represent the former Innovation and Sustainability Forums.

It is intended to schedule a set of dates for 2018 / 2019 and stick to them.

The Chairs and Forum are:

- Supporting the Climate Summit organised by the Exeter Club 21st November 2018
- Planning the new schedule for 2018 / 2019
- Agreeing the structure
- We issued a paper "Creating Sustainable Communities" on the removal of Gas from domestic heating. This can be found on the CESW website forum page. This paper has been made policy as part of the carbon reduction policy so we were ahead of the curve on this project.

- Our first planning meeting was the 4th October
- A further planning meeting at the Climate Summit 21st November 2018.
- We have started to look at how CE members can recover Tax Credits for our work which will help support the financial commitment of the smaller CE members.
- For the future it is hoped to create a SustainOvation online user forum to post and respond to projects.



Summit Report

The 2018 Summit was developed to help define a route map for grasping strategic opportunities in a lively and structured way with valued input from leading commentators in the South West built environment sector.

More than 300 delegates gathered at the Ashton Gate Stadium in Bristol on 22 June to hear from a host of industry experts discussing key themes around leadership in construction. The summit speakers strongly emphasised that leadership must come from within and that everyone has a part to play.

The first session of the day included presentations from Emma Osmundsen and Andrew Carpenter from Constructing Excellence South West, Mark Wusthoff from Galliford Try and representing CITB, Nick James. These speakers tackled the crucial topics of diversity and skills together with the challenges and opportunities in the South West construction industry.

Shortly after a refreshment break and networking, the second session included presentations from Katrina McWhinnie from The McWhinnie Consultancy and representing Constructing Excellence South West, David Greensmith. The day could not pass without debating the implications of the UK leaving the European Union. In her presentation 'Brexit – Shaping Success', Katrina looked beyond the EU to explore new markets and in the face of uncertainty, looked at what could be done until we have clarity from the Government. David Greensmith considered how to 'Create Sustainable Communities' – exploring the details of The Clean Growth Strategy.

The final session featured Marvin Rees the Mayor of Bristol, John Skivington from LHC, John Savage from the University of the West of England, Alan Tate partner at Michelmores and Alex Giles from the Supply Chain School. New housing delivery in the South West, the joy of innovation, offsite and BIM maturity for the supply chain – were the key topics. Offsite technology is currently at the top of the construction agenda and in his presentation, Alan Tate got down to the gritty contractual details – focusing on 'Legal Guidance for Offsite Manufacturing'.

The attendee profile at the South West Construction Summit included some highly influential professionals, creating a rare opportunity to connect with the hardest to reach decision makers within the South West built environment. Feedback on the event illustrated some interesting trends.

Some of the non-traditional construction topics were very well received with 95% respondents rating the subject matter and speakers as good or excellent. Another interesting statistic to emerge was that just under 50% of those who completed feedback were not members of CESW but expressed an interest in joining.

The South West Construction Summit will return for its fifth year on 14th June 2019 and the detailed responses to our post event questionnaire will help shape our Summit programme in 2019.



Alan Tate, Michelmores

SW Built Environment Awards

2018 Awards Report

It was a Friday night packed full of festivities at this year's South West Built Environment Awards. For the eleventh year running 450 delegates gathered together at the Ashton Gate Stadium, Bristol on 22 June 2018, to celebrate and acknowledge the best of the region's innovative construction projects and talented individuals.

The awards were hosted by Suzi Perry, broadcast journalist and the undisputed Queen of the pit lane. Suzi is the face of MotoGP formally for BBC and now BT Sport. She was also the BBC's host for F1 and for so many different sports over her 20 something year career.

The big winner of the night was EDF Energy collecting a total of three awards for their Hinkley Point C Project. The company scooped up Client of the Year, the Integration & Collaborative Working Award and the prestigious Winner of Winners Award which rewards the overall highest score from our judges.

The Midas Group was also very successful and picked up two awards on the night. The company collected the Preservation & Rejuvenation Award for their Print Hall project and Digital Construction Project / Initiative of the Year for the National College for Nuclear Southern Hub.



The highly anticipated Building Project of the Year went to SRA Architects for the AB Dynamics project, a state of the art global headquarters designed to enable future growth and reflect the stature of the business.

The G4C Future Leader Award went to Sophie Smith from Atkins for her commitment to people through her leadership of the mentoring scheme within Atkins. Proudly taking home the Achiever of the Year Award was Mike Smith of the Bailey Partnership and former chair of the Plymouth Club.

Andrew Carpenter, Chief Executive of Constructing Excellence South West said: "I would like to congratulate everybody who took part in the South West Built Environment Awards from the finalists through to the winners and sponsors of this prestigious awards ceremony, that honours the best names in the industry. The awards are a fantastic celebration of everyone's achievements."



Highly Recommended Finalists at the Awards with Suzi Perry

Full list of South West Built Environment Award Winners:

G4C Future Leader Award:
Sophie Smith from Atkins

Achiever of the Year:
Mike Smith from Bailey Partnership

Image of Construction Award:
Kier Construction for Careers for all

SME of the Year:
Halsall Construction

Preservation & Rejuvenation:
The Midas Group for Print Hall

Sustainability Award:
GRAHAM for M32 Metrobus

Health & Safety Award:
Speller Metcalfe for No more excuses

Digital Construction Project/Initiative of the Year:
The Midas Group for National College for Nuclear Southern Hub

Innovation Award:
Mediation for Construction for the Construction Mediation Guide & Protocol

Value Award:
Provelio for the University of Bristol

Integration and Collaborative Working Award:
EDF Energy for Hinkley Point C

People Development Award:
Faithful+Gould

Client of the Year:
EDF Energy for Hinkley Point C

Offsite Project of the Year:
Rollalong for Larkhill Single Living Accommodation

Project of the Year – Civil Engineering:
The Spencer Group for Long Rock Depot, Penzance

Project of the Year – Building:
SRA Architects for AB Dynamics

Winner of Winners:
EDF Energy for Hinkley Point C



All the Winners



Project of the Year
SRA Architects for AB Dynamics

Adopt a School



This year has been another successful year for our Adopt a School campaign

- We have 52 School Partnerships
- Approximately 9,480 students engaged over the South West
- Based on current feedback an estimated 28,725 hours of engagement

Campbell Reith and IKB Studio School

“We are very pleased to formalise this relationship with IKB Academy, it provides more scope to support the curriculum and to encourage students into our diverse and rewarding industry”

Jamie Siggers, Campbell Reith

“It is really important for us to collaborate with local employers in the STEM sector. The Adopt a School programme is a great way to make those links for the benefit of the students and the businesses that are involved”

Debbie Gibbs, principal of IKB Academy

“There were so many interesting things to see on site and I really enjoyed looking at the different aspects of construction”

Riana Cano, student at IKB



Campbell Reith and IKB Studio School

Roberts Limbrick and Cleeve School

A BIM design workshop was held at Roberts Limbrick Gloucester office. A number of Open Evenings were also held to present the new 6th Form to younger students, prospective 6th Form students and their parents. The use of VR goggles gave them an idea of how the space works and a scale of the development.

Visit to Senator Furniture’s recycling plant. During the visit a varied range of tours were carried out looking at both desking and seating solutions.



Roberts Limbrick and Cleeve School

ISG and Bailey Court Primary School

The Tetrahedron Build Challenge – Individual equilateral triangle built from lightweight dowel rod and elastic bands.

4 individual tetrahedrons are put together by the children in a competition to work out how to make a larger structure twice the height but stable, with only 8 elastic bands.

From these larger structures, the larger tetrahedron build is undertaken to create the very large final structure, as indicated.



Schools Competition 2018/2019

This year we are very excited to launch our Schools Competition, please get in touch if you’d like to take part. Email emma.hannam@cesw.org.uk



SCHOOLS COMPETITION

The challenge of providing sustainable housing on a brownfield site

Competition briefing for CESW ‘Adopt-a-School’ Partnership Companies (PCs)



Aim of the competition

For Constructing Excellence members, this competition aims to:

- introduce pupils to the wide range of career opportunities in the Built Environment by raising their awareness of the range of land, property and construction professionals responsible for delivering high-quality sustainable housing, including surveyors, planners, architects and a range of managers, which include construction, development, estates, facilities and project managers.

To ensure the relevance to, and engagement of schools, the Competition has been designed to:

- provide pupils with real-life contextual support to their KS3/Year 9 studies in Geography, especially Human Geography, and aspects of Design and Technology, Citizenship, Maths and English.
- help pupils develop and demonstrate their transferable skills in:
 - communication: oral, written and computer-based, and
 - thinking skills and personal capabilities in managing information, problem-solving, decision-making, being creative, working with others and self-management.
- raise pupils awareness of the sustainability agenda and its with particular relevance to housing development.

Collaborate Innovate Motivate

What is Constructing Excellence?

“Creating an Industry of Opportunity”

Constructing Excellence is a not-for-profit think tank and best practice organisation charged with improving the performance of the UK construction industry for the benefit of its clients and all stakeholders. It is a platform for industry improvement to deliver better value for clients, industry and users through collaborative working – Excellence through Collaboration. It does not receive funding from any government source and is therefore self-funding. For many parts of Constructing Excellence the main form of income is received via membership.

Objectives	Forums	Clubs
<ul style="list-style-type: none"> • Sharing • Influencing • Networking 	<ul style="list-style-type: none"> • Construction Clients Group • Digital & Offsite • G4C South West • Marcoms • Procurement & Productivity • SustainOvation 	<ul style="list-style-type: none"> • Bath • Bristol • Cornwall • Devon & Exeter • Dorset • Gloucestershire • Plymouth • Swindon & Wiltshire

Benefits of Membership

Constructing Excellence South West provides practical support by providing members with the following benefits:

Your chance to influence the change agenda / industry / government

Networking

Learn and share best practice principles

Knowledge transfer

Enhance profitability / productivity

Improve understanding

Access to tools

Peer intelligence

Increased business opportunities

Discounted access to conferences, seminars and workshops

Raise profile in the region

Influence the change agenda / industry / Government

Membership Overview

In essence the entire Constructing Excellence network is looking for individuals and organisations who want to ‘improve the performance of the UK construction industry’ through collaborative working and an integrated supply chain and all that brings. Those who truly believe in this will value it and be prepared to pay into the CE pot to ensure it happens as is proved by those already engaged. Your contributions will allow us to provide deliverables that will positively improve our industry with documents like our *Development Finance Guide* and our *Adopt a School* campaign which sets out to promote construction as a career of choice and improve our image at the same time.

National Members

Membership can be broken down into three levels; National, Regional and Club.

Any national member of Constructing Excellence has access to all regional activities and events and clubs managed from the South West centre, i.e. Bath, Cornwall, Dorset, Somerset and Swindon & Wiltshire Clubs. This means that personnel from a national member of CE enjoy the same privileges, in terms of discounted events etc., as regional membership.

Regional Members

Any regional member of Constructing Excellence South West has access across the South West events, activities and clubs managed from the South West Centre (i.e. Bath, Cornwall, Dorset, Somerset and Swindon & Wiltshire Clubs). Within your regional membership is an entitlement for one individual from your organisation to also join the individually administered Club of their choice (i.e. Bristol, Gloucester, Plymouth and Devon & Exeter Clubs).

Membership

Membership rates start at £210 and are set according to industry spend (clients) or business size (contractors/suppliers/consultants).

When members join (National or Regional) they are asked if they would like to become members of a forum/group. These various groups are:

Construction Clients Group

G4C Group
(Generation for Change South West)

Marcoms Forum
(Marketing & Communication)

Procurement & Productivity Forum

Digital & Offsite Technology Forum

SustainOvation Forum
(Sustainability & Innovation Forum)

Club Members

Club Membership within the South West falls into two categories:

1. Clubs managed from the South West centre i.e. Bath, Cornwall, Dorset, Somerset and Swindon & Wiltshire.

Membership Fees:
Organisations £210
Individuals £105

2. Self-contained clubs i.e. Bristol, Devon & Exeter, Gloucester and Plymouth. Membership fees are set by each individual club.

South West Clubs are encouraged to publicise their events and activities through the CESW web site to ensure as wide an audience as possible.

In Summary

National Members receive Forum membership and national, regional and Bath, Cornwall, Dorset and Somerset Club discounts as though they are regional and club members.

Regional Members receive Forum membership and regional and Bath, Cornwall, Dorset and Somerset Club discounts as though they are club members.

Club Members only receive discounts for their OWN clubs.

All membership monies become payable on 1st April each year.



National Members



Regional Members



Club Members

Clubs administered by the Regional centre



Bath

Aedis Group
BPE Solicitors
Buro Happold Ltd
Constructing Total Solutions Ltd
Curo Group
Dribuild
Julia Davenport-Cooper (individual)
Kier Construction
Mark Saint (individual)
Merlin Housing Society
Mogers Drewett
Nash Partnership
Nicholas Pearson Associates
Project Entity Ltd
Stone King
Temple Bright (individual)
Triodos Bank
Turner Townsend
Walker Jansseune
Western Building Consultants Ltd



Cornwall Hub

Acorn Blue
Building with Frames
Cormac Solutions Ltd
Cornwall Environmental Consultants
Falmouth Exeter Plus
Foot Anstey
Frame Homes UK
Hewaswater Ltd
Interserve Construction Ltd
Karl Friederich (individual)
Lavigne Lonsdale
LCH
Mister Modular Ltd
Ocean Housing
Royal Cornwall Hospitals Trust
Stephens Scown LLP
T Clarke Contracting Ltd
Trewin Design Architects Ltd
Verito Construction Ltd
Wheal Jane Enterprise
t/a Carnon Contracting
WSP



Dorset

Bournemouth Borough Council
C G Fry & Son
Christopher Reeves (individual)
Conibear Consultants Ltd
Currie & Brown
Greendale Construction Ltd
Guy Hammersley
Herbert H Drew & Son Ltd
Magna Housing
Morgan Sindall
Poole Borough Council
Project Entity Ltd
Savills UK Ltd
Scott Walby LLP
Services Design Solutions Ltd
Set Square UK
Space Industries Ltd



Somerset

Abatec Recruitment
Baker Ruff Hannon LLP
Bridgwater & Taunton College
Campbell Reith Hill (individual)
Design Review Ltd
Hexpod Ltd
Kier Construction
Melhuish & Saunders
Mendip District Council
NatWest Real Estate
Safety in Design
Sedgemoor District Council
Services Design Solutions Ltd
Set Square UK
Somerset College
Speedy Services
Taunton Deane Borough Council



Swindon & Wiltshire

BHP Harwood Architects LLP
CMS Group
M J Church
Teal Consulting Ltd
Wiltshire Council

MEMO
NEUAL



The Cathedral
School



NVB Architects
ROOK LANE

Rook Lane Chapel
Bath Street, Frome
Somerset
BA11 1DN

01373 468030
mailbox@nybarchitects.co.uk