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Andrew Goodenough Chairman, CESW

Chairman's Report



As I reflect on my tenure as chair of CESW I feel slightly disappointed, yet very proud of our achievements in what I consider to be one of the most challenging periods I will experience in my lifetime.

The impact of the pandemic just three months into my term threw our plans into turmoil, with the immediate need turning to assuring CESW's future. The support of our members over the last two years and the CESW team's efforts led by Andrew Carpenter has been exemplary. I am delighted to note that today we are in a very strong position with our initial fears around membership, involvement, and relevance fully alleviated.

We have over the last two years become a fully digital entity, with most of our events and meetings being held in a virtual environment. This saved thousands of miles of driving across the southwest as well as importantly reducing our carbon footprint, something which will be very important going forward. We have also launched weekly webinars and a new website to fully embrace the digital era!

Thankfully we were able to come together and hold our 2021 awards. The event was extremely well organised and supported with over 300 in attendance. The awards once again demonstrated how best practice can work, despite a pandemic challenge. The industry performance during this period has been nothing short of excellent, something I am very proud to be associated with.

Unfortunately, some of the work that we had planned was delayed whilst we worked on the immediate issues raised by the pandemic. We have however been able to relaunch our G4C movement, a key target for us in the period. I am extremely grateful for the excellent work done by the G4C management team, led initially by Lisa Denby and recently Lizzy Painter. I look forward to seeing the next generation of our industry leaders emerging and the movement going from strength to strength in the forthcoming years.

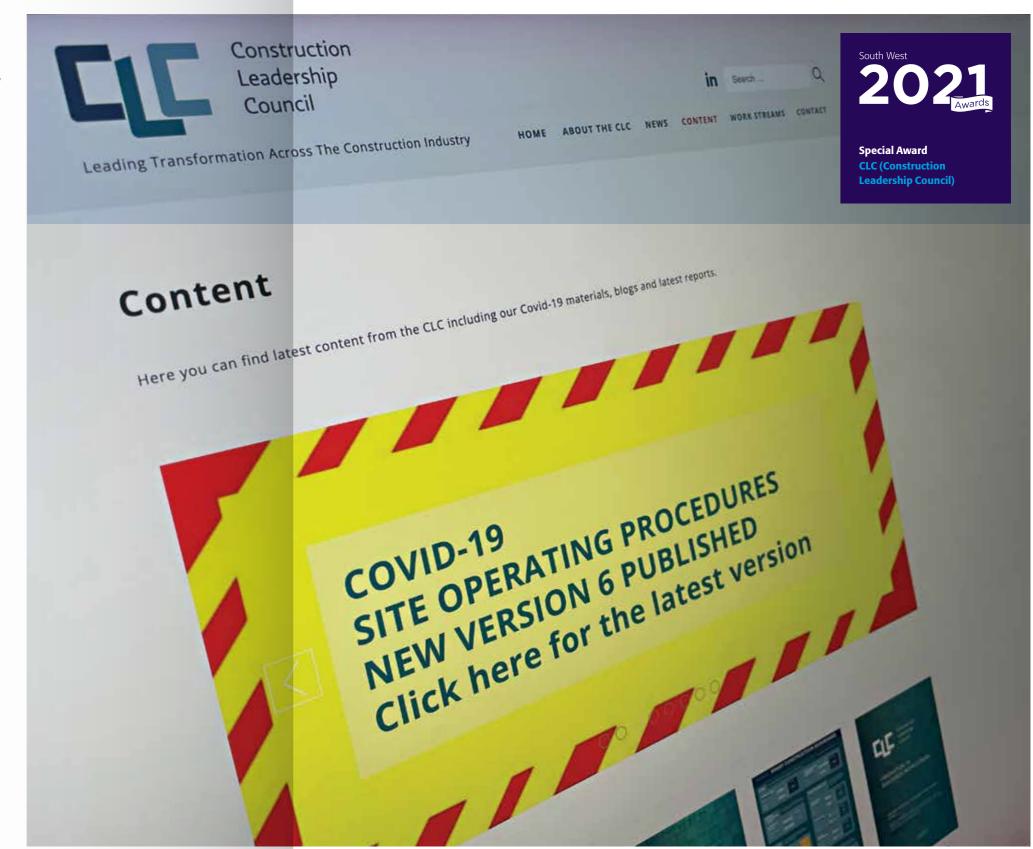
We have been extremely busy lately looking at the future of the industry, the future workforce and future skills. This is something that we are aiming to conclude and present in the AGM, a year later than planned, nevertheless an extremely worthwhile piece of work especially with the current daily reports of people shortages across all industry sectors.

The most disappointing aspect of my term has been the inability for me as chair to connect and work with the clubs with many deciding to wait until the pandemic has subsided before starting local face to face networking, something that is a vital part of what we do. I very much hope the forthcoming year will allow the clubs to re-establish themselves and flourish.

Before handing over to the new chair I would like to take the opportunity to thank Andrew Carpenter and our support team for their hard work and leadership over the term as well as the CESW board and my vice chair Emma Osmundsen for their continued support. I would also like to thank all the theme group chairs and club chairs for their invaluable input and effort over the last 2 years.

Finally, I would like to thank you the membership, your support, involvement, understanding and collaboration when things have been constantly changing around us is very much appreciated.

I hope I am the only CESW chair that experiences a pandemic and look forward to normality returning under the leadership of Dan Macey!



Andrew Carpenter Chief Executive, CESW

Chief Executive's Report



I write this Annual Review as we come to the end of what has been the most turbulent two years in living memory. I take my hat off to our chair, Andrew Goodenough, who is coming to the end of his tenure having been at the helm throughout this period.

Having lost one quarter of our membership in 2020 due to the uncertainty of the pandemic this year, our membership churn has been non existent thanks to the excellent way the industry has performed throughout.

Andrew and the board have proved to be a steadying influence during this period, and he can look back on his time as chair with great pride. Andrew's main theme throughout his tenure has been Future Skills. During his time in office, G4C has thrived thanks both to his leadership and the tenacity of the G4C chair, Lisa Denby, (who has recently stood down as she has left the sector) to whom we also owe a huge debt of gratitude. We welcome Lizzy Painter as our new G4C chair.

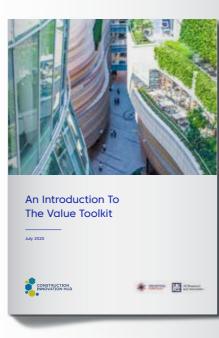
Andrew's sense of humour has been present throughout and has kept the board lively and focused during our endless zoom meetings! Appearing in blue boxer shorts at the online 2020 Awards epitomises his humour and is something that will live in our minds for a very long time!

While mentioning the board, it would be remiss of me not to single out Alan Tate who earlier this year stood down as our Company Secretary – a position he's held since our inauguration in 2013. Alan was awarded life membership for his services and will be a hard act for Anna Wood to follow – whom we welcome to the role.

We were also delighted to bestow Life Membership on NVB Architects for their generosity over the past seven years in letting us use their premises free of charge and providing highly subsidised administrative assistance. We were delighted to be able to present this to director Bill Button when pandemic rules allowed.

On the national level we have been playing our part in the roll out of the Value Toolkit in helping the Construction Innovation Hub with this important piece of work from a South West perspective. Procurement on 'best value' and NOT 'lowest price' has been at the heart of our message since 1998 and so it was inevitable that our members found this piece of work so valuable. During 2021 we have also signed a MOU with Considerate Contractors to provide the regional roll out of the Building Safety Charter, another hugely important and influential initiative post Grenfell / Hackitt.





Within the South West much of our work continued online. Our Theme Groups have thrived, and we intend to keep these online throughout 2022 as attendance has increased significantly. I would like to thank our chairs Paul Read (Construction Clients Group), Andrew Brown (Procurement & Productivity), Richard Kochanski (Quality & Compliance), Philippa Garnett (Innovation & Sustainability), Mary Bennell (Smart Construction) and John Williams (Health & Wellbeing) for their dedication and hard work during the past 12 months.

In particular I thank John for taking on the chair role for Health & Wellbeing and for launching our *Mental Health and Wellbeing in Construction: Giving People a Voice!* document which can be found under the Resource Hub/Publications at constructingexcellencesw.org.uk

It's continued to be a difficult time for our clubs. Most of their events and activities centre around networking and of course this wasn't possible until the second half of the year. Some held successful online events, whereas others have decided to wait until society fully opens again for face-to-face events with 2022 fully in focus.

I pay tribute to all our club chairs
Giles Blight (Cornwall), Peter Everitt
(Plymouth), Mike Borkowski (Devon &
Exeter), Liz Bennett (Somerset), Robin
Thorpe (Dorset), Carol Heneghan
(Swindon & Wiltshire), Jonathan White
(Gloucestershire), Jamie Siggers (Bristol)
and Julia Davenport-Cooper (Bath). As
we roll out the national agenda items of
the Value Toolkit, Building Safety Charter
and Construct Zero campaign where
the need for a thriving club network
becomes even more important.

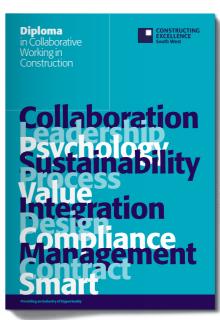
One significant highlight of 2021 was the launch of our Diploma in collaboration in construction. There are 14 delegates sitting this Level 5 Diploma covering topics that range from Leadership & Team Management to Collaborative Forms of Contract. We are confident that this pilot project will lead to other courses in 2022 and beyond.

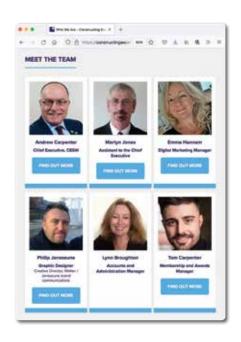
It's been another difficult year in trying to organise our usual events and activities with those in the first half of the year having to remain online. The success of our LeadersMeets Friday webinars has proved how quickly we have been able to adapt to a new way of working. I thank Howard Betts and his team for providing this valuable new tool to our armoury and this is something I anticipate continuing throughout 2022.

However, when we came together for the CESW South West Awards in Bristol on 17th September the 300 plus crowd showed just how much we've missed live networking events. The atmosphere was electric and the relief palpable as people celebrated the very best in South West construction and took the opportunity to party once again with friends and colleagues. However well we've managed online activities, there is no doubt we need these face-to-face events, and we look forward to providing members and supporters with an interesting programme throughout 2022.

I would like to conclude by thanking you, the members, for your continued support and involvement. I'd also like to thank my internal team of Lynn Broughton (admin & finance), Emma Hannam (website & social media), Tom Carpenter (membership & awards), Philip Jansseune (design) and Martyn Jones (my mentor) for their continued commitment and hard work. Collectively they have kept CESW open and alive during the past 12 months and have done so with a smile on their faces and an ability to go the extra mile when necessary – what a team!







CESW Board

Top row

Andrew Goodenough Chair

Emma Osmundsen Vice Chair

Anna Wood Secretary

Lisa Broom Treasurer

Helen Baker

AJ Eaton

Bill Button

Kevin Harris

Martyn Jones

Bottom row

Dan Macey

Paul Richards

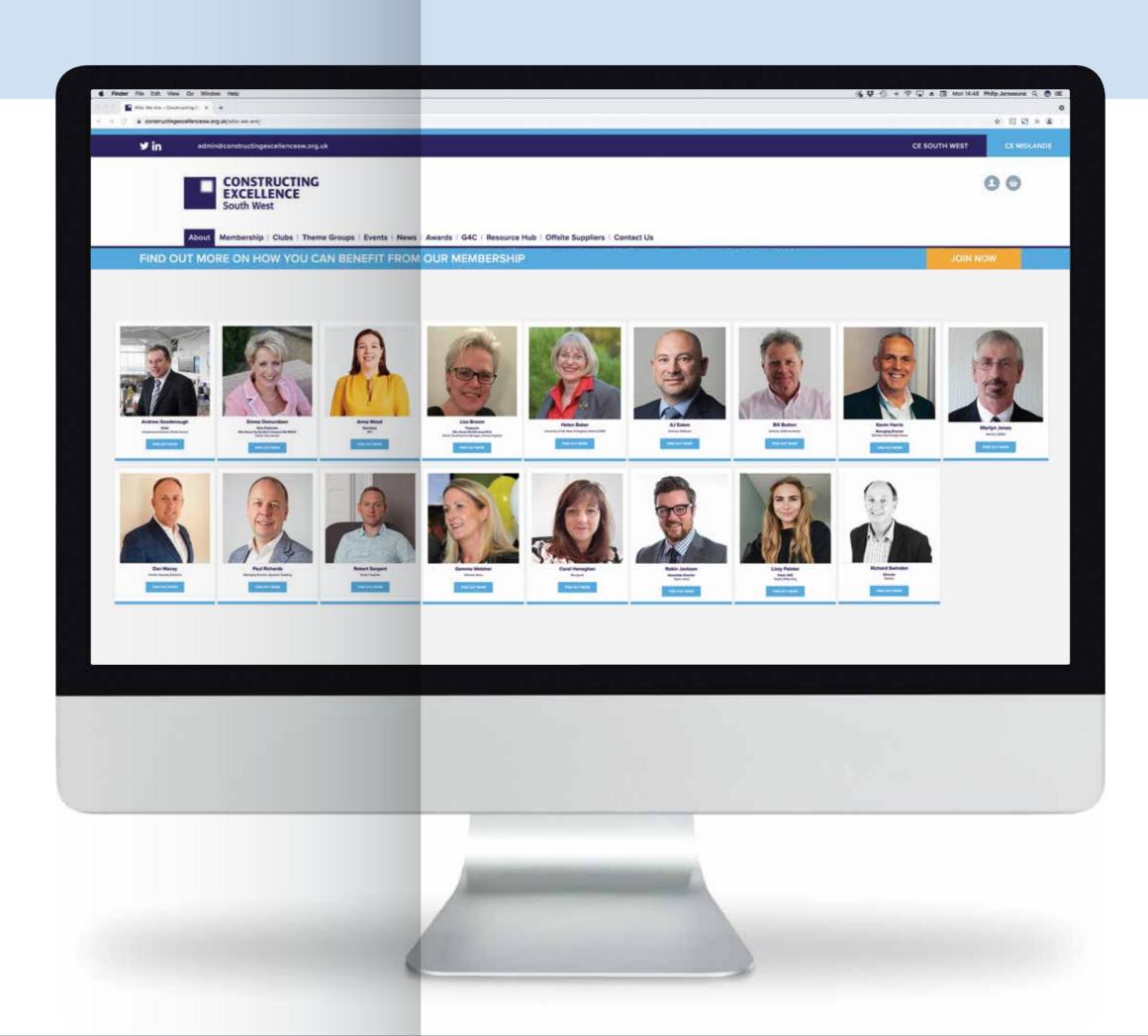
Robert Sargent

Gemma Welsher

Carol Heneghan

Robin Jackson Lizzy Painter

Richard Swinden



Howards Betts CEO, LeadersMeets

LeadersMeets



Hopefully many of you reading this article will have attended one or more of the now once-weekly webinars we host for not just CESW members but also the ten other partner organisations at noon on Fridays. Since we hosted the first webinar in March 2020 at the beginning of the first Covid-19 lockdown. some 4,300 people have now registered (a further 2,200 people between July 2020 and the beginning of November 2021) and attended one or more webinars.

At LeadersMeets we believe that adults learn best through the sharing of their thoughts, ideas, knowledge, and experiences and over 80 people have kindly led extremely informative 60-minute webinars that have been very favourably received.

To aid participant involvement and for presenters to gain an understanding of the 'knowledge in the room' we introduced polling via Slido.com as well as an exit survey to so we could get feedback from attendees and see that what we are providing is valued. What have we learnt?

- Some **85**% of people report that the session 'held their interest';
- Some 75% said they were 'encouraged to participate';
- Over 90% thought that the 'content was pertinent and relevant to their work';
- 88% replied that 'what they learned will help them in their work'; and
- 85% said that they would 'recommend the recording to others to listen to'.

In the next month we will have notched up the milestone of having hosted 100 webinars and we plan to continue to host many more given the need and the opportunities of the next disruption following that of Covid-19 itself that of hybrid working – a blended model of work where some employees return to the workplace; some do not; and some work in a mix of the two.

Microsoft in their Work Trend Index published in March 2021 found that some 70% of workers want a mix of the two, what Microsoft describes as 'the best of both worlds', with some 40% considering leaving their employer this year to achieve this. This has huge implications for organisations in not just retaining talent as well as also recruiting it in a world where talent is in short supply but more significantly in ensuring people share knowledge and learn at a faster rate than the pace of change and disruption.

Learning in a sector with a poor track record of learning, transformation, and change has never been more important as it grapples with sustainability and environmental issues, skills shortages, supply chain issues, a new Building Safety Bill, and a poor record on quality.

The 'bite size' or 'microlearning' approach of the 60-minute online webinar has never been more relevant nor popular given it is a fast and cost effective way of sharing and gaining knowledge as well as nurturing learning in a competing world for our attention against a back-cloth of declining attention spans.

People have also certainly become accustomed to travelling less for their work in a 3:2 Hybrid working week (three days in the office and two at home) and are far more selective in what they will travel to

As people have returned to work in the recent months we have witnessed more people visiting **LeadersMeets.com** to watch or listen to the recording of each webinar that we make available within a few hours. Whilst the average attendance per webinar is some 61 people the number who listen or watch the recording has been steadily increasing often exceeding those that attended.

With the need for greater knowledge sharing and learning to transform the construction sector, the webinar is the low cost way for our partners to get to their members and build on what has been started. We will be looking with our 11 partners as to how more of their members can in 2022 be encouraged to attend the Friday sessions as well as watch or listen to the growing number of webinars that make up a large and weekly expanding resource of knowledge and learning.



NAVIGATING

CONTRACT

ADMINISTRATION

THE ROLE OF





OFF-SITE

MODULAR:

SCHEMES







NATIONS

CHANGE

CONFERENCE

COP26

CLIMATE MAIN



SCALING UP TRACKING Friday 10th Sept at Midday NOVATION THROUGH

BUILDING SAFER FUTURE CHARTER

Friday 17th Sept at Midday

CO2NSTRUCT ZERO AND THE NET





THE FUTURE WITH G4C

VALIDATION PROJECT

OUTCOMES



WORLD







Friday 12th February

INNOVATION IN DRIVING ECONOMIC

CONSTRUCTION

MTC, BRE & CD88 to deliver of

CAN YOU SUPPORT YOUR

EMPLOYEE'S MENTAL HEALTH

WHERE'S MY ORDER? TRANSFORMING SUPPLY CHAIN

OF SPORT ENTERTAINMENT | Friday 14th May at Midday **EVENTS POST** PANDEMIC



PROFESSIONAL NDEMNITY

CREDIT

RISKS FOR

CONSTRUCTION

COMPANIES

ROAD TO

RECOVERY

WITH ALLAN





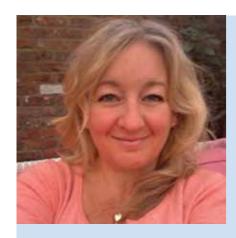
IN A POST - MYTH OR LEGEND





Emma Hannam

Marcoms



In the first instance I'd like to take this opportunity to encourage anyone who hasn't already to join us on social media. We have lively Twitter @cesouthwest and LinkedIn feeds and all of our latest news goes out on both platforms.

We have increased our followers over the last twelve months and we appreciate it every time you 'Like', 'Share' or 'Comment'.

Martyn Jones continues to write his excellent Thought Leadership pieces every month for our Newsletter for which we are hugely grateful. Martyn is also the brains behind the CESW P&PTheme Group Theme Twitter page @CPF_SW where he imparts his wealth of knowledge to us all on a daily basis.

Our big news this autumn is that we have brought on board Purplex Marketing @PurplexUK as our new PR Company and are delighted that due to their efforts we saw CESW and our CEO, Andrew Carpenter both featured in the September / October issue of *Building Products* magazine. Both pieces had a focus on climate change and the construction industry's role in hitting the Net Zero target.

It's been a year now of settling in and working with our new website and our Offsite Suppliers map is now up and running. The map gives CESW the opportunity to help our client group understand which suppliers are in their region, which material genres they build with, and categories of MMC (like volumetric or panelised) and markets they operate within.

The team has worked especially hard on the Awards again this year. James Carpenter and I were able, for the first time, to film short video interviews of all the winners which were posted to Twitter on the night. It was a great opportunity to hear form the teams themselves what made their winning projects unique and award worthy.



Some of our top Tweets this year

5,518 impressions



4,563 impressions



2,153 impressions





Clubs







Julia Davenport-Cooper Chair
For more information please contact
Julia.Davenport-Cooper@templebright.com





Jamie Siggers Chair
For more information please contact
JamieSiggers@campbellreith.com





Robin Thorpe Chair For more information please contact robin@thorpe.uk.com





CONSTRUCTING EXCELLENCE Plymouth Club

Peter Everitt Chair For more information please contact info@constructingexcellenceplymouth.org.uk





CONSTRUCTING EXCELLENCE
Somerset Club

Liz Bennett Chair For more information please contact liz@safetyindesign.org.uk





Carol Heneghan Chair For more information please contact carol.heneghan@bouygues-uk.com

Giles Blight Chair

Cornwall Hub

For more information please contact g.blight@baileyp.co.uk





Whilst the COVID-19 pandemic has continued to obstruct many face to face events, we have been active in 2021 for our members and others.

Our quarterly Cornwall Hub members meetings continued, albeit online and included topical presentations to keep our members informed. We have also been conducting Tea Time Tours / Talks which we opened up to all Constructing Excellence clubs, as well as South West Women in Construction, helping to share knowledge and stay social in a difficult period for many.

In our first members meeting of the year, we heard a presentation from Cornwall Council on the Construction Category Plan and future pipelines. In January we also had a virtual Tea Time Tour of Barchester Nursing home by Midas Construction. February saw another Tea Time Tour of the award winning passivhaus apartments at Seaton Beach by Classic Builders. Due to concerns regarding mental health in the construction industry, we held a Health and Wellbeing workshop in March. Healthy Cornwall, Sea Sanctuary and Foot Anstey all gave valuable and enlightening contributions to this collaborative and open workshop which had very positive feedback. Our April members meeting involved Cormac presenting on the G7 infrastructure works

ahead of the summit. In May we provided a Tea Time Talk by Innovate UK and City Science on Transforming Construction and RIBA to Reality. Bailey Partnership and Cormac also conducted a Tea Time Tour of the award winning Saltash Station showcasing local craftsmen and the reinvention of a heritage asset. June saw another interactive workshop by Lovells on Meeting the Skills Gap, with contributions from Building Cornwall and Hoare Lea provided a talk on Air quality, past, present and future. July's members meeting welcomed TEVI and an insight into the region's challenge network aims and outcomes and how the members can work together to change behaviour.

We enjoyed a summer recess and have just held our last members meeting of the year, voting in new committee members and thanking those who have moved on. An "Unlocking the Supply Chain workshop" was held prior to the members meeting, conducted by Classic Builders and Midas Construction, which has had very positive feedback which we will develop further in 2022. In December Arcadis will host a Place Shaping, Past present and Future workshop and Kier will host an actual tour of Hall for Cornwall and its refurbishment, with post tour drinks in a local bar. The new year will kick off with a Clean and Green live event, discussing the outcomes of COP26 and ensuring we continue our sustainability agenda.

Our hub continues to seek more volunteers and members from across the supply chain, who either live or work in and around Cornwall, to help CE to implement the desire to learn and share 'best practice', use knowledge to positively influence change and provide a platform to network with forward thinking built environment professionals. I also thank my committee past and present and all the people who have contributed throughout this difficult, but well filled year.



New chair TBA

Devon & Exeter Club

For more information please contact tloosemore@rgbrec.co.uk





Building Project of the Year NHS Nightingale Hospital, Exeter

Following a Covidrelated hiatus, the Devon & Exeter Club is delighted to be back up and running.

We held our first event, a successful site visit and networking at the exciting development, Winslade Park. We had a full house and are very encouraged by the attendance of this event as well as interest in future events, details of which are to be announced in due course.

Although yet to formerly elect a new chairperson, we have a small but perfectly formed committee of Al Robinson, Stephen Homer, Tilly Traill and Tanya Loosemore. However, there is always room for more!

If you are interested in joining the club or the committee, please do get in touch!



Jonathan White Chair

Gloucestershire Club

For more information please contact jonathan.w@quattrodesign.co.uk





Throughout the past 18 years, the CE Gloucestershire Club has continued to represent the interests of the construction sector both locally and act as a regional hub of the Constructing Excellence South West and national Constructing Excellence organisation.

After a challenging 18 months where COVID-19 has quite rightly dominated the headlines, we have adapted as a club, rethinking events and capturing the needs of our local members. This is benchmarked as our membership levels now exceed previous years prior to the pandemic. It also highlights the way construction has responded to the global events outside of our control but shows it can make the necessary changes needed to improve the sector.

We successfully managed to maintain and deliver our monthly events programme (some virtually), which are a balanced mix of site visits, seminars and excellent speakers. Some being put together in short time frames to deal with industry challenges such as material shortages and cost increases.

The club has also focused on reaching out to various educational establishments across the county resulting in a healthy increase of our student member levels. Giving them a platform to engage with construction peers and potential future employers.

It's great to see that we can offer a most amazing network for the future, particularly for those in their early career, where they can enhance their knowledge, skills and experience so they can move forward in what is an exciting industry and become the future leaders of construction in the South West.

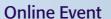
Here is a small selection of events which took place during 2021.

Site Visit

Great Oldbury Primary Academy

The event was a joint visit and tour of the site at E G Carter's Great Oldbury Primary Academy designed by Quattro Design Architects.

The construction of the brand new 1.5 form entry Primary School that sits in the heart of the new Great Oldbury housing development near Stonehouse, Stroud. The project completed summer 2021 allowing a new intake of students to start in September. The design also allows for future school expansion as the housing development grows.



Material shortages and fluctuation clauses in standard form contracts

Following headlines around the world concerning construction projects being threatened by material shortages, and cost increases overtaking the typical inflation levels anticipated at tender stage; speakers from Hanscomb Intercontinental, BPE Solicitors and Harrison Clark Rickerbys Solicitors looked at the contractual provisions of the JCT and NEC contracts, as well as providing practical advice on how to deal with contract drafting, tender responses and purchasing suggestions.

Site Visit

AccXel

This site visit at AccXel's new construction skills accelerator centre took place in September 2021. The project is the construction of the UK's first co-funded, industry led construction education centre. It is a state-of-the-art centre of excellence to inspire, train and connect people entering and advancing within the UK construction industry.

Developed by the industry, for the industry, AccXel will accelerate learning and equip men and women with knowledge and practical experience of the latest technological advances in sustainability and digital construction.







Paul Read Chair

Construction Clients' Group





The Construction Clients' Group in 2021 set its focus for the year on embedding change, retrofit and design lessons in a post-Covid workplace as well as decarbonisation in production and in use. The CE network has provided it with access to academia, construction, and consultant expertise in all these areas.

In looking at change, sessions emphasised just how hard it is to change ingrained culture, but all acknowledged it is essential that we develop the drive and the skills to do so. This links to the launch of the Diploma in Collaborative Working in Construction where it was a client that commented that "the industry knows the word 'collaboration' but not the behaviours required to deliver it" when asked "what will prevent the construction industry achieving the Roadmap to Recovery". If the UK construction industry is to make the culture change we all seek, it is imperative we give our people the tools to do so.

We held a hugely well attended and interactive 'Retrofit Special' event that showcased best practice in this fast-evolving area. As clients look at their assets, their supply-chains, their technologies and customers and build their plans in advance of COP26 and the long-awaited Heat and Buildings Strategy, I am sure it will start to dominate discussions for the end of 2021 and into 2022.

What we have learned as a group around retrofit is that when we share these challenges outside of our sector silos we can better see the immense challenges ahead. We also see how we all need to play a part in the capability and capacity building in the construction supply chains and, on the client side, the importance of quality asset data and moving discussions away from price into whole life value, circular economy and proving and embracing new technologies that work for customers. These are the tools that drive the right discussions that start to allow procurement decisions to be weighted to the best outcomes in terms of driving carbon out of the products, processes, and systems we use

To end on Covid-19, its impact on clients and contractors has been significant and there is great uncertainty across client and construction alike. However, this shock to the system is demonstrating that those who have moved to adopt approaches such as the use of MMC and collaborative working have put themselves in the best position to come through the challenges that have changed the way we look at work and what we do. 2021 has been a lesson in resilience and in the power of coming together to solve issues and learn, and 2022 will again challenge us.

Coming together as clients to discuss the issues that impact on us will be as important as it has ever been.



John Williams Chair

Health & Wellbeing





Health & Wellbeing continued

The Constructing Excellence Health & Wellbeing Theme Group recognised that if we are to move this important topic forward, we need to provide evidence regarding the size of challenge, take away the subjectivity and create a way of supporting and helping the sector to measure, track and capture the wellbeing needs of individuals. We need to provide a way of understanding demographic differences, geographic variations, sector / or job role pressures, and capture key factors such as stress, anxiety, goals, aspirations, barriers, and potential solutions that work for the people on the ground. The pleasing part is that the CITB are on the same page:

"There is a strong evidence base – from across the sector – that a health indicator via a wellbeing dashboard is needed and is likely to encourage a strong response from the industry".

Using our dashboard tool we were able to digitally capture the perception of people on the ground across four key areas of wellbeing:

Physical wellbeing

Mental wellbeing

Personal wellbeing

Professional wellbeing

Key findings from the dashboard	
Number of organisations taking part	4
Sector specific	Main Contractor Supply Chain Project Management Architecture
Number of responses	77
Physical wellbeing	
Goals – to stay healthy	64 people 83%
Interests – outdoor activity	42 people 54%
Services – local sports and leisure facilities	36 people 46%
Barriers – can't find enough time	48 people 62%
Mental and personal wellbeing	
Rated their mental health as poor	7 people 9.1%
Concerns – stress	48 people 62%
Goals – to feel less stress	44 people 57%
Barriers – employer's perception of me	19 people 24%
Professional wellbeing	
Rated professional wellbeing adequate	15 people 20%
Concerns – work / life balance	28 people 36%
Goals – to feel less stress	43 people 55%
Interests – coaching	21 people 27%
Barriers – employer's perception of me	26 people 33%



Our process

- 1 A link was sent out to four very different organisations project management, construction, architecture and a supply chain construction supplier who then sent to employees with a video explaining the process.
- **2** We gave assurance to each employee regarding confidentiality and anonymity.
- **3** Each employee was sent a unique link to allow them to create an individual secure account
- 4 The employee than completed the survey.
- **5** The survey responses were automatically directed back to the Red Dot 365 Team who produced dashboards for each of the participating organisations. The dashboard also included key findings and recommendations.
- **6** Red Dot 365 Team then aggregated all four dashboards into a pilot dashboard for the project. There are no identifying markers (that protects anonymity and confidentiality) however it gives us fantastic data and the indicators needed to take this forward.
- **7** The next stage is to use the dashboard to create dialogue and discussion at the next Construction Excellence Mental Health and Wellbeing Theme Group meeting.
- 8 The data and the discussion / dialogue will allow us to provide context and recognise what would work best in terms of actions and solutions for the people on the front line
- **9** Agree an action plan based on evidence regarding the way forward for the industry.
- **10** Review, track and measure the impact of any change or solution we agree.

Summary

The data and dashboard give us insight into the sector, the considerations that require further discussion are:

- SME and self-employed workers?
- Supply chain workers?
- Do we make this mandatory at each site (as a site starts every person working on the site must sign into their account and complete a set baseline questionnaire that gives us a real time picture on the whole sector)?
- How do we provide easy access to people when they need it the most – frictionless, anonymous, and easy to access (a red dot on their phone, that goes straight to a qualified therapist who acts as triage to the right support), coaching, therapy, finance, career, etc?
- What should be the standard KPIs that trigger a response?
- A quality mark or standard based on data and evidence and driven by employees for all employers and main contractors in construction?
- Use big data and machine learning to understand trends and behaviours?
- Understand regional and demographic differences?
- Create wellbeing groups by site representative of all contractors, supply chain and SMEs?
- Allocate a budget of spend for each project?

Time to act

- There is no reason why this cannot be rolled out across the sector immediately.
- It's a digital platform that is scalable and adaptable.
- It provides the sector with the evidence to provide bespoke, targeted, education and training programmes based on the evidence.
- We are able to track and measure the impact of any training, support, or solutions.
- It is delivered by an independent organisation without any bias.
- It can provide easy access and immediate support via a red dot on a mobile phone, taking away the barriers to engagement.
- Confidential and anonymous.
- It can be a centralised service covering large contractors, SMEs and individuals who are self employed.
- Gives us insight into regional differences in demographics, equality, gender, job role and sector.

Philippa Garnett Chair

Innovation & Sustainability





Andrew Brown Chair

Procurement & Productivity





Richard Kochanski Chair

Quality & Compliance





Mary Bennell Chair

Smart Construction



The SMART Construction
Theme Group mission is to
share knowledge and foster
collaborative working within
the digital technology and
offsite sectors in the South
West, signposting work in
these fields being done by
others.

Our activities over the past year have not surprisingly been online and have consisted of a series of well-attended webinars and meetings covering some very interesting topics showcasing digital technologies. The Q&A and chat sessions have been very lively and we have always run out of time.

Our September meeting was a joint event with Innovation UK, featuring some of the projects that have been a part of the Transforming Construction Challenge grant programme. The session was hosted by Elspeth Grant from IAND and showcased three fascinating projects.

All the notes and recordings of the meetings are featured on the Smart Construction Theme Group page and also a number on the South West Procurement Alliance (SWPA) YouTube channel. Going forward as we come out of Covid restrictions it is likely that the majority of meetings will still be online with potentially a couple of site visits offered.

Ongoing Project

In November last year, in conjunction with the launch of the new website, we put up a map of the South West Suppliers of MMC / Offsite Solutions. See the section on the Smart Construction Theme Group page for more information and the map below.

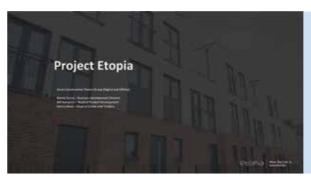
This work now needs to be refreshed as the offsite supply market is active and there are many more identified entrants. We need to check up on those currently identified to see what progress they are making.

Future Plans

Our next meeting will be a planning meeting, consulting with members of the group on what their priorities are for the next year. We are issuing a questionnaire to all registered members and will be discussing the results at the meeting and reviewing progress and the next steps for the mapping project.







Nov 2020

Project Etopia

Beena Tanna, Henry Mwai and Bill Hampton from Project Etopia presented an Innovate UK Project called IGNITE – an end-to-end digital platform which integrates design outputs, on and offsite programme activities, and supply chain readiness.



Nov 2020

What we need to do differently to make offsite construction a viable option

Steve Clark, Develop Consulting, talked about productivity in MMC.



February 2021

Construction Innovation Hub – Platform Construction Programme

An overview by Trudi Sully, Impact Director for Manufacturing at the Construction Innovation Hub.



May 2021

Feasible Futures: Robot Adoption – the SME Challenge

A presentation / discussion about the study and research being undertaken by Dr Ruth Dowsett and Dr Martin Green from the School of the Built Environment, University of Reading. Richard Green from easi space presented on using robots for welding and how he has managed to get funding from Innovation UK.



September 2021

CESW Smart Construction in partnership with Innovate UK –

Showcasing a number of Innovate UKTransforming Challenge Projects

We heard from participants of the Challenge, ranging from start-ups to housing associations, within the sector and outside. We found out more about the problems they were solving, and the vision their teams have for industry. Get involved in the shift away from cheapness, towards digital manufacturing, data and digital driven processes and whole-life value.

South West Awards 2021 Shortlist



After such an arduous eighteen months, never have these awards been so highly anticipated and more needed. The opportunity to meet once again face-to-face, network with our colleagues and celebrate all that is brilliant about our wonderful industry is something for which we had been eagerly waiting for some time.

SME of the Year Award

Paul Basham Associates
Coreus Group
Mobius Works
Archus
J & G Fencing
Services Design Solution

Digital Award

Digital Reinforcement Team

Successful Implementation

of HoloBuilder Bouygues UK

Future Plymouth 2030 Webinar Series

Stride Treglown, RIBA Plymouth, Sustainable Earth Institute, Low Carbon Home, Building Plymouth, Altitude

Value Award

The Box, Plymouth

Atkins Global, Willmott Dixon, Faithful & Gould, Ward Williams Associates

University of Exeter VSimulator at Exeter Science Park

Morgan Sindall, NPS South West, LHC, Southern Framework

Digital & Data Centre

Willmott Dixon, AWW, Peninsula Projects

Tremough Campus

MIdas Group, APG Architecture, MWJV, Bailey Partnership, Totus, Airey & Coles

Plymouth Community Homes

Mi-Space UK, Bailey Partnership, JEM Scaffolding, Alsecco, Advanced Waste Solutions

Conservation & Regeneration Award

Oceansgate

Kier, AECOM, Hydrock, Architecture Design Graphics

Saltash Train station

Bailey Partnership, Cormac

Senate House Bristol

Kier, J4Projects, Feilden Clegg Bradley, AECOM, Curtins, Atkins

The Box, Plymouth

Atkins Global, Willmott Dixon, Faithful & Gould, Ward Williams Associates

Health, Safety & Wellbeing Award

Halsall Construction

Plymouth Community Homes

Mi-Space UK, Bailey Partnership, JEM Scaffolding, Alsecco, Advanced Waste Solutions

The Distillery, Glassfields

Kier, Heather Hobbs, AWW, Currie & Brown, Buro Happold, Totus

Innovation Award

Bristol Housing Festival, West of England Combined Authority, Bristol City Council

Hope Rise Bristol

Zed Pods, Bristol Housing Festival, YMCA Bristol

Vent Less

Assentech

Emergency Homeless Housing Project

Cormac, Cornwall Housing, RBS, EG Fencing

Offsite Award

K:Port Portishead EV Charging Hub

Hewitt Studios, EJ McGrath, Integral Engineering Design, E3 Consulting Engineers, The Lighthouse Design Partnership, Hess Timber, Sun Fixings

SGS Wise Brunel Centre

Hewitt Studios, Willmott Dixon, Provelio, Pick Everard, Craddys, Hydrock

Ashton Rise

Willmott Dixon, Quattro, RLB, Craddys

Sustainability Award

SGS Wise Brunel Centre

Hewitt Studios, Willmott Dixon, Provelio, Pick Everard, Craddys, Hydrock

Tremough Campus

Midas Group, APG Architecture, MWJV, Bailey Partnership, Totus, Airey & Coles

ABD North

SRA Architects, JMH Project Consulting Ltd, Rydon Construction Ltd, ARUP

PDev

Kier, Stride Treglown, Mott MacDonald, Jubb Consulting Engineers, Hulley & Kirkwood, Dodd Group

University of Exeter VSimulator at Exeter Science Park

Morgan Sindall, Exeter Science Park, NPS South West, LHC, Southern Construction Framework

People Development Award

Halsall Construction Santec UK Bamboo Technology Sweet Construct

Integration & Collaborative Working Award

Langarth Garden Village

Arcadis, AHR, Trisha Hewitt Comms, Inner Circle, Consulting, Jonny Moore

Ashton Rise

Willmott Dixon, Quattro, RLB, Craddys

Fleet Helicopter Support Unit

AECOM, Morgan Sindall, Fleet Operational Sea Training, Royal Navy

Future Plymouth 2030 Webinar Series

Stride Treglown, RIBA Plymouth, Sustainable Earth Institute, Low Carbon Home, Building Plymouth, Altitude

The Box Plymouth

Atkins Global, Willmott Dixon, AWW, Services Design Solution

Polden Bower SEN School

AECOM, Willmott Dixon, AWW, Services Design Solution

G4C Future Leader Award

Jessie Wilde

Bristol Housing Festival

Francesca Johnson

Stride Treglown

Katie Pickering

BPE Solicitors

Achiever of the Year Award

Todd Scanlon

Coles Scaffolding

Client of the Year Award

Plymouth City Council

Oceansgate

AB Dynamics

ABD North

Bristol City Council

Ashton Rise

Exeter College

Digital & Data Centre

Plymouth City Council

The Box, Plymouth

Civil Engineering Project of the Year Award

Penzance Promenade

Hewitt Studios, MEI LOCI

Site 20 Cribbs Causeway

Alun Griffiths, Gleeds Cost Consultants, Rider Levett Bucknall, The Richards Partnership, ARUP

Winner of Winners Award

Plymouth Community Homes

Mi-Space UK, Bailey Partnership, JEM Scaffolding, Alsecco, Advanced Waste Solutions

Building Project of the Year Award

Plymouth Community Homes

Mi-Space UK, Bailey Partnership, JEM Scaffolding, Alsecco, Advanced Waste Solutions

University of Exeter VSimulator at Exeter Science Park

Morgan Sindall, Exeter Science Park, NPS South West, LHC, Southern Construction Framework

Ashton Rise

Willmott Dixon, Quattro, RLB, Craddys

NHS Nightingale Hospital, Exeter

BAM Construction Ltd, Stride Treglown, Arup, Service Design Solution, T Clarke, Ward Williams Associates, Peninsula Project Consulting

The Box, Plymouth

Atkins Global, Willmott Dixon, Faithful & Gould, Ward Williams Associates

The Distillery, Glassfields

Kier, Heather Hobbs, AWW, Currie & Brown, Buro Happold, Totus

Digital & Data Centre

Willmott Dixon, AWW, Peninsula Projects

Pierson House Apartments

BRL Architects, Moor Manage

St Stephens

Gilbert & Goode, Premier Guarantee, Build Control, Taylor Lewis, Trewins Architect, MBA Engineers

Bournemouth Gateway Building

Atkins Global, AECOM, Currie & Brown, Kier

Digital & Data Centre

Willmott Dixon, AWW, Peninsula Projects

South West Awards 2021 Winners

Achiever of the Year Todd Scanlon. **Coles Scaffolding**



Building Project of the Year NHS Nightingale Hospital, Exeter



Integration & Collaborative



Civil Engineering Project of the Year Penzance Promenade



Health & Wellbeing Award **Plymouth Community** lomes



People Development Award **Sweet Construct**



Client of the Year Exeter College, Digital & Data Centre

Working Award

The Box, Plymouth



G4C Future Leader Award Francesca Johnson,



Innovation Award lope Rise, Bristol



Offsite Project of the Year **SGS Wise Brunel Centre**



Sustainability Award **SGS Wise Brunel Centre**



Conservation and Regeneration Award tash Train Station



Value Award Plymouth Community



Digital Award **Successful Implementation** of HoloBuilder



SME of the year ervices Design Solution



Special Award **CLC (Construction** Leadership Council)



Judges

Without the support and commitment of our judges, we would not be able to run the awards every year. We would like to express our sincere thanks to each of them as they are the unsung heroes of our awards programme.

Eleanor Thomas SCF Carol Heneghan Bouygues Martyn Jones CESW Jamie Siggers Campbell Reith Katy Toms ICE Helen Baker UWE **Paul Richards Aquarian Cladding** Paul Read Magna Housing **Birgit Hontzsch Cornwall Council** Liz Bennet Habilis Richard Swinden Stantec Kevin Harris Bamboo Tech Group Gemma Welsher Willmott Dixon Bill Button NVB Andrew Goodenough Bristol Airport Lisa Denby Kier Robert Sargent Stride Treglown Robin Jackson Taylor Lewis Giles Blight Bailey Partnership **Alan Tate Michelmores** Lisa Broom Homes England

Sponsors



Headline Sponsor and Winner of Winners **Award Sponsor Southern Construction** Framework







Building Project of the Year



Integration and Collaborative **Working Award** Bouygues



Civil Engineering Project of the Year **Royds Withy King**

SRA ARCHITECTS







People Development Award Weston College



Client

of the Year

G4C Future Leader Award **SRA Architects**





Award Xtratherm



of the Year **Aquarian Cladding**



Sustainability Award **UWE Bristol**



Conservation and Regeneration Award Willmott Dixon









SME of the year



Special Award **CESW**

South West Awards 2021 Winners continued













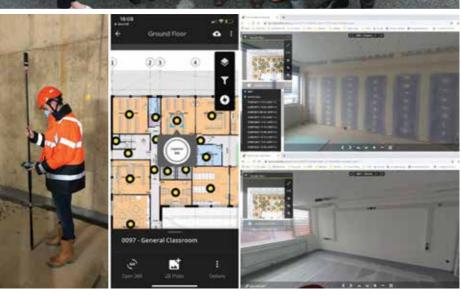












Clubs administered by the regional centre

Club & Regional Members



Club	Buro Happold Engineering
Regional	Curo Homes
Club	JDC Law Ltd (previously Temple Bright)
Regional	Kier Construction Western and Wales
Regional	Mann Williams
Regional	Martin Lynch (Martlyn Ltd)
Club	MEA Consulting
Regional	Merlin Housing Society
Regional	Nash Partnership
Regional	Royds Withy King
Regional	South West Project Management



	Conwan Aub
Regional	Arcadis Cornwall
Club	Bailey Partnership
Club	Building With Frames
Club	Classic Builders
Club	Cormac Solutions Ltd
Club	Cornwall Consultants Ltd
Regional	Cornwall Council
Regional	Desmonde Associates Ltd
Regional	Falmouth Exeter Plus
Regional	Foot Anstey LLP
Club	Frame UK
Regional	Gilbert and Goode Ltd
Regional	Gwella Contracting Services Ltd
Club	Hewaswater Engineering Ltd
Club	Hoare Lea
Regional	LL-Arch (Lavigne Lonsdale)
Regional	Marshalls
Club	Poynton Bradbury Wynter Cole Architects Ltd
Regional	Prenn Limited
Club	PSSW Ltd (Acorn Blue)
Club	Royal Cornwall Hospitals NHS Trust
Club	Stephens Scown LLP
Regional	T Clarke Contracting Ltd
Regional	Tom Jones (Constructiv)
Regional	Treveth Holdings LLP
Regional	Trewin Design Architects Ltd
Regional	Truro Penwith College
Club	Truro Timber Frame Ltd
Regional	Ward Williams Associates



Regional ADP Architecture Ltd

Regional	ADP Architecture Ltd
Regional	Alun Griffiths (Contractors) Ltd
Regional	Andrew Scott Limited
Regional	Aquarian Cladding
Regional	Austin-Smith:Lord Ltd
Regional	BDP
Regional	Bevan Brittan LLP
Regional	Bouygues UK Ltd
Regional	BPE Services Ltd
Regional	Bristol Airport
Regional	Bristol City Council
Regional	Bristol Water PLC
Regional	Campbell Reith Hill LLP
Regional	Cee Seng Yap (UWE)
Regional	Churngold Construction Ltd
Regional	Clement Harvey (UWE)
Regional	Daniel Broderick
Regional	Deborah Smyth (Tempo Housing Modular UK)
Regional	Fulkers
Regional	Gleeds
Regional	Halsall Construction Ltd
Regional	ISG Construction Ltd
Regional	J&G Fencing Ltd
Regional	Joyner PA Ltd
Regional	Katie Hathaway (Bell Contracting limited)
Regional	Kieran McAteer
Regional	Krishan Ranjan (UWE)
Regional	Megan Llewellyn
Regional	Mobius Works Ltd
Regional	NVB Architects
Regional	Oxford Architects LLP
Regional	Rachel Clark (UWE)
Regional	Rahul Kumawat (UWE)
Regional	Red Dot 365
Regional	Richard Kochanski
Regional	Rider Levett Bucknall UK Ltd
Regional	Robert Burrows-Gibbs (UWE)
Regional	Royds Withy King
Regional	Scotframe Timber Engineering Ltd
Regional	SRA Architects
Regional	Stantec
Regional	Stride Treglown
Regional	Sweet Construct Limited
Regional	Tercon Ltd
Regional	Thrings LLP
Regional	Veale Wasborough Vizards LLP
Regional	Vinci Construction UK Ltd
Regional	Will Harper (Faithful + Gould)
Regional	Willmott Dixon Construction Ltd
Regional	YTL Developments UK Ltd
	•



Regional	Arbor Design Ltd
Regional	Ashfords LLP
Regional	Avalon Planning Ltd
Regional	Coreus Group
Regional	Cornerstone Housing
Regional	Exeter College
Regional	Faithful+Gould
Regional	Fenster Ltd
Regional	Grainge Architects
Regional	Holistic Housing Solutions Ltd
Regional	Kay Elliott Architects Ltd
Regional	Lacey, Hickie & Caley
Regional	LiveWest Homes (Liverty) Ltd
Regional	Michelmores LLP
Regional	NPS South West Ltd
Regional	Penny Wood Talks Ltd
Regional	Structurehaus
Regional	Taylor Lewis Ltd
Regional	Teign Housing
Regional	Trowers & Hamlins
Regional	Yarlington Housing Group



Club	Bennington Green Ltd
Regional	C G Fry and Son
Club	Greendale Construction Limited
Regional	Hastoe Housing Association
Regional	Magna Housing
Club	MC Plan & Site Services Ltd
Regional	Morgan Sindall Construction & Infrastructure
Club	Reeves James
Club	Robin Conibear (Conibear Consultants Ltd)
Regional	Rollalong Ltd
Regional	RPS Group
Club	Space Industries Ltd
Regional	Stepnell Ltd
Regional	Thorpe Engineering Consultants Ltd



Regional	Bridgwater & Taunton College
Regional	BYLOR
Regional	Design Review Ltd
Regional	Dowlas Property Group
Regional	Hafren Ousque
Regional	Harris Bros & Collard Ltd
Club	John Savage
Club	Melhuish and Saunders Ltd
Club	Resourcing Group T/A Set Square UK
Regional	Safety In Design
Regional	Sedgemoor District Council
Regional	Somax Ltd
Regional	SSDC
Regional	Xtratherm UK Ltd



Regional	Atkins Global Limited
Regional	Ben Johnson
Regional	Buildeco Offsite Architecture
Regional	Hills Homes Developments Ltd
Regional	M J Church
Regional	Nationwide Building Society
Regional	Richard Henman
Regional	Swindon & Wiltshire LEP

Industry Members, Partners & Stakeholders

BCP Council Igloo Regeneration Bridgwater & Taunton College Bristol Airport LABC – (Local Area Building Control – **Bristol City Council** represents all LABC teams in England **Bristol Housing Festival** & Wales) (Part of Bristol City Council) **LiveWest Homes (Liverty) Ltd Bristol Water PLC Bromford Housing Society Building Greater Exeter Magna Housing Mendip District Council Merlin Housing Society Cornerstone Housing Mid Devon District Council Cornwall Council Mobius Works Ltd Curo Homes Nationwide Building Society Devon County Council Dowlas Property Group Ltd Plymouth City Council Plymouth Community Homes East Devon District Council PSSW Ltd (Acorn Blue) Environment Agency Exeter City Council Exeter City Living** (part of Exeter City Council) **Royal Cornwall Hospitals NHS Trust Exeter College Scape Group Falmouth Exeter Plus Sedgemoor District Council Somax Ltd Somerset County Council Gloucestershire County Council Southern Construction Framework Spinnaker Land Ltd**

Swindon & Wiltshire Local Enterprise

Partnership

Hastoe Housing Association

Homes England

Treveth Holdings LLP
Truro Penwith College

U
University of the West of England

W
Wiltshire Council

X
Xtratherm UK Ltd

Y
Yarlington Housing Group

YTL Developments UK Ltd

National Members

Acivico	agr 💠 Living	babcock	BAXI	bim academy	blacc	Bowmer & Kirkland	bre
[BUILDOTS]	Burges Salmon	CONSTRUCTION COLLAPORATION COLLAPORATION	CARASES	CARES	смини	 	Cic
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VENDIGITAL	WATERLOO	Wates	Westfield	WILLMOTT DIXON	wsp		

What is Constructing Excellence?

Creating an Industry of Opportunity

Constructing Excellence is a not for profit think tank and best practice organisation charged with improving the performance of the UK construction industry for the benefit of its clients and all stakeholders. It is a platform for industry improvement to deliver better value for clients, industry and users through collaborative working — excellence through collaboration. It does not receive funding from any government source and is therefore self-funding. For many parts of Constructing Excellence the main form of income is received via membership.

Objectives

Sharing Influencing Networking

Theme Groups

Construction Clients' Group Health & Wellbeing Innovation & Sustainability Procurement & Productivity Quality & Compliance Smart Construction

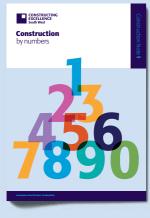
Clubs

Bath
Bristol
Cornwall
Devon & Exeter
Dorset
Gloucestershire
Plymouth
Somerset
Swindon & Wiltshire

















Benefits of Membership

Constructing Excellence South West provides practical support by providing members with the following benefits:

- Networking
- · Learn and share best practice principles
- Knowledge transfer
- Enhance profitability / productivity
- Improve understanding
- Access to tools
- Peer intelligence
- Increased business opportunities
- Discounted access to conferences, seminars and workshops
- Raise profile in the region
- Influence the change agenda / industry / Government

Along with discounts to CESW events, the most benefits are gained by active involvement in the work of CESW, particularly the Theme Groups, and with this in mind we would urge members to join the groups.

Membership Overview

In essence the entire Constructing Excellence network is looking for individuals and organisations who want to 'improve the performance of the UK construction industry' through collaborative working and an integrated supply chain and all that brings. Contributing to the CE pot provides the resources needed to ensure this happens, as has been proved by those already actively engaged. There are three levels of membership; National, Regional and Club.

National Members

Any national member of Constructing Excellence has access to all regional activities and events and clubs managed from the South West centre, i.e. Bath, Bristol, Cornwall Hub, Devon & Exeter, Dorset, Somerset and Swindon & Wiltshire Clubs. This means that personnel from a national member of CE enjoy the same privileges, in terms of discounted events etc., as regional membership.

Regional Members

Any regional member of Constructing Excellence South West has access across the South West events, activities and clubs managed from the South West Centre (i.e. Bath, Bristol, Cornwall Hub, Devon & Exeter, Dorset, Somerset and Swindon & Wiltshire Clubs). Within your regional membership is an entitlement for one individual from your organisation to also join the individually administered Club of their choice (i.e. Gloucester and Plymouth). Regional membership does NOT entitle its employees to discount from National events where published.

Membership rates start from as little as £120 for individuals / £240 for companies and are set according to industry spend (clients) or business size (contractors/ suppliers/consultants). Full details can be found at **cesw.org.uk/join-now**

When members join (National or Regional) they are asked if they would like to become members of any Theme Groups. These various groups are:

- Construction Clients' Group (clients only)
- Health & Wellbeing
- Innovation & Sustainability
- Procurement & Productivity
- Quality & Compliance
- Smart Construction

Regional members can display their company profile and logo on the CESW website and will have access to the members area of the website.

* Regional membership does NOT entitle its employees to discount from National events where published.

Club Members

Club Membership within the South West falls into two categories:

- 1 Self-contained clubs i.e. Gloucester and Plymouth. Membership fees are set by each individual club.
- 2Clubs managed from the South West centre i.e. Bath, Bristol, Cornwall Hub, Devon & Exeter, Dorset, Somerset and Swindon & Wiltshire. Membership Fees: Organisations £240, Individuals £120.
- Club Membership does not include participation in any of the Theme Groups.
- *Club membership does NOT entitle its employees to discount from National or Regional events where published. Club members only receive discounts for their OWN club events.

South West Clubs are encouraged to publicise their events and activities through the CESW website to ensure as wide an audience as possible.

In Summary

National Members receive National, Regional and Bath, Bristol, Cornwall Hub, Devon & Exeter, Dorset, Somerset and Swindon & Wiltshire Club discounts as though they are regional and club members.

Regional Members receive regional and Bath, Bristol, Cornwall, Devon & Exeter, Dorset, Somerset and Swindon & Wiltshire Club discounts as though they are club members.

Club Members only receive discounts for their OWN clubs.

Membership is managed via the website and will renew annually on the anniversary of joining.

To join, visit: cesw.org.uk/join-now or scan the QR code below.





Rook Lane Chapel, Bath Street, Frome Somerset, BA111DN, Tel: 01373 468039 admin@constructingexcellencesw.org.uk www.constructingexcellencesw.org.uk



Supported Charity

NHS Charities Together is the national charity caring for the NHS. We are the national charity partner of the NHS and we are made up of 240 NHS charity members based with hospitals, mental health, ambulance and community health services across the UK.

During the pandemic in 2020, NHS Charities Together was overwhelmed by the generosity of the UK public, as people and businesses in every community showed their gratitude for our amazing NHS. We worked hard to distribute donations to our member charities, who were able to provide essential practical and emotional support to NHS staff, patients and volunteers across the UK.

Eighteen months on, our focus is now on tackling the ongoing impact of Covid-19, and the long-term recovery of our health service and its staff. And together we will get there.



From all of us at NHS Charities Together, "Thank you for your continued support."

Registered Charity No 1186569 (England & Wales) and SC050716 (Scotland).

